UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)
☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended October 1, 2011

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from ________ to _________

Commission file number 1-11406

KADANT INC.

(Exact name of registrant as specified in its charter)

Delaware	52-1762325
(State or Other Jurisdiction of Incorporation or Organization)	(I.R.S. Employer Identification No.)

One Technology Park Drive	
Westford, Massachusetts	01886
(Address of Principal Executive Offices)	(Zip Code)

Registrant's telephone number, including area code: (978) 776-2000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.
Large accelerated filer ☐ Accelerated filer ☒ Non-accelerated filer ☐ Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding at October 28, 2011
Common Stock, $.01 par value	11,923,856

PART 1 – FINANCIAL INFORMATION

Item 1 – Financial Statements

KADANT INC.

Condensed Consolidated Balance Sheet
(Unaudited)

Assets

(In thousands)		October 1, 2011		January 1, 2011
Current Assets:				
Cash and cash equivalents	$	46,851	$	61,805
Restricted cash (Note 2)		1,188		–
Accounts receivable, less allowances of $2,409 and $2,185		55,523		49,897
Inventories (Note 6)		58,540		41,628
Other current assets		12,551		9,876
Assets of discontinued operation		380		401
Total Current Assets		175,033		163,607
Property, Plant, and Equipment, at Cost		105,119		99,346
Less: accumulated depreciation and amortization		66,008		62,435
		39,111		36,911
Other Assets		40,166		38,266
Goodwill		107,565		97,988
Total Assets	$	361,875	$	336,772

The accompanying notes are an integral part of these condensed consolidated financial statements.

KADANT INC.

Condensed Consolidated Balance Sheet (continued)
(Unaudited)

Liabilities and Shareholders' Investment

(In thousands, except share amounts)	October 1, 2011	January 1, 2011
Current Liabilities:		
Short-term obligations and current maturities of long-term obligations	$ 500	$ 5,500
Accounts payable	23,655	23,756
Accrued payroll and employee benefits	15,960	15,739
Customer deposits	24,529	19,269
Other current liabilities	28,658	17,940
Liabilities of discontinued operation (Note 17)	3,652	2,397
Total Current Liabilities	96,954	84,601
Other Long-Term Liabilities	26,504	27,620
Long-Term Obligations (Note 8)	16,875	17,250
Shareholders' Investment:		
Preferred stock, $.01 par value, 5,000,000 shares authorized; none issued	–	–
Common stock, $.01 par value, 150,000,000 shares authorized; 14,624,159 shares issued	146	146
Capital in excess of par value	92,983	92,935
Retained earnings	186,874	165,131
Treasury stock at cost, 2,700,303 and 2,369,422 shares	(56,195)	(48,786)
Accumulated other comprehensive items (Note 4)	(3,448)	(3,586)
Total Kadant Shareholders' Investment	220,360	205,840
Noncontrolling interest	1,182	1,461
Total Shareholders' Investment	221,542	207,301
Total Liabilities and Shareholders' Investment	$ 361,875	$ 336,772

The accompanying notes are an integral part of these condensed consolidated financial statements.

KADANT INC.

Condensed Consolidated Statement of Income
(Unaudited)

(In thousands, except per share amounts)	Three Months Ended October 1, 2011	October 2, 2010
Revenues	$ 84,358	$ 66,516
Costs and Operating Expenses:		
Cost of revenues	48,347	37,214
Selling, general, and administrative expenses	26,080	22,465
Research and development expenses	1,408	1,326
Other income (Note 10)	(2,282)	(748)
	73,553	60,257
Operating Income	10,805	6,259
Interest Income	122	54
Interest Expense	(254)	(311)
Income from Continuing Operations Before Provision for Income Taxes	10,673	6,002
Provision for Income Taxes	774	1,431
Income from Continuing Operations	9,899	4,571
Loss from Discontinued Operation (net of income tax benefit of $224 and $2)	(1,156)	(5)
Net Income	8,743	4,566
Net Income Attributable to Noncontrolling Interest	(95)	(69)
Net Income Attributable to Kadant	$ 8,648	$ 4,497
Amounts Attributable to Kadant:		
Income from Continuing Operations	$ 9,804	$ 4,502
Loss from Discontinued Operation	(1,156)	(5)
Net Income Attributable to Kadant	$ 8,648	$ 4,497
Earnings per Share from Continuing Operations Attributable to Kadant (Note 5):		
Basic	$ .81	$ .36
Diluted	$ .80	$ .36
Earnings per Share Attributable to Kadant (Note 5):		
Basic	$ .71	$ .36
Diluted	$ .70	$ .36
Weighted Average Shares (Note 5):		
Basic	12,155	12,336
Diluted	12,276	12,487

The accompanying notes are an integral part of these condensed consolidated financial statements.

KADANT INC.

Condensed Consolidated Statement of Income
(Unaudited)

(In thousands, except per share amounts)	Nine Months Ended October 1, 2011	Nine Months Ended October 2, 2010
Revenues	$ 238,495	$ 196,773
Costs and Operating Expenses:		
Cost of revenues	130,685	109,428
Selling, general, and administrative expenses	76,374	66,270
Research and development expenses	4,123	3,904
Restructuring costs and other income, net (Note 10)	(2,282)	(1,071)
	208,900	178,531
Operating Income	29,595	18,242
Interest Income	343	124
Interest Expense	(810)	(1,008)
Income from Continuing Operations Before Provision for Income Taxes	29,128	17,358
Provision for Income Taxes (Note 7)	5,974	3,864
Income from Continuing Operations	23,154	13,494
Loss from Discontinued Operation (net of income tax benefit of $229 and $7)	(1,165)	(14)
Net Income	21,989	13,480
Net Income Attributable to Noncontrolling Interest	(246)	(152)
Net Income Attributable to Kadant	$ 21,743	$ 13,328
Amounts Attributable to Kadant:		
Income from Continuing Operations	$ 22,908	$ 13,342
Loss from Discontinued Operation	(1,165)	(14)
Net Income Attributable to Kadant	$ 21,743	$ 13,328
Earnings per Share from Continuing Operations Attributable to Kadant (Note 5):		
Basic	$ 1.87	$ 1.08
Diluted	$ 1.85	$ 1.07
Earnings per Share Attributable to Kadant (Note 5):		
Basic	$ 1.78	$ 1.08
Diluted	$ 1.76	$ 1.07
Weighted Average Shares (Note 5):		
Basic	12,248	12,391
Diluted	12,387	12,509

The accompanying notes are an integral part of these condensed consolidated financial statements.

KADANT INC.

Condensed Consolidated Statement of Cash Flows
(Unaudited)

(In thousands)	Nine Months Ended October 1, 2011	Nine Months Ended October 2, 2010
Operating Activities:		
Net income attributable to Kadant	$ 21,743	$ 13,328
Net income attributable to noncontrolling interest	246	152
Loss from discontinued operation	1,165	14
Income from continuing operations	23,154	13,494
Adjustments to reconcile income from continuing operations to net cash provided by operating activities:		
Depreciation and amortization	5,947	5,281
Stock-based compensation expense	2,921	2,018
Provision for losses on accounts receivable	1,013	587
Gain on the sale of property, plant, and equipment	(2,323)	(1,029)
Other items, net	(713)	734
Changes in current assets and liabilities, net of effects of acquisitions:		
Accounts receivable	(4,778)	(7,327)
Unbilled contract costs and fees	(1,014)	(1,098)
Inventories	(14,465)	(5,138)
Other current assets	(720)	(597)
Accounts payable	(1,089)	3,537
Other current liabilities	12,241	5,933
Contributions to pension plan	(675)	(1,975)
Net cash provided by continuing operations	19,499	14,420
Net cash provided by discontinued operation	111	6
Net cash provided by operating activities	19,610	14,426
Investing Activities:		
Acquisitions, net of cash acquired (Note 3)	(15,358)	(5,774)
Purchases of property, plant, and equipment	(5,473)	(2,035)
Proceeds from sale of property, plant, and equipment	2,329	2,893
Dividend paid to minority shareholder	(579)	–
Other, net	58	(60)
Net cash used in continuing operations for investing activities	(19,023)	(4,976)
Financing Activities:		
Repayments of short- and long-term obligations	(10,892)	(375)
Purchases of Company common stock	(9,445)	(4,407)
Proceeds from issuance of short-and long-term obligations	5,000	–
Change in restricted cash (Note 2)	(1,188)	–
Proceeds from issuance of Company common stock	149	–
Other, net	7	13
Net cash used in continuing operations for financing activities	(16,369)	(4,769)
Exchange Rate Effect on Cash and Cash Equivalents	828	(870)
Change in Cash from Discontinued Operation	–	1
(Decrease) Increase in Cash and Cash Equivalents	(14,954)	3,812
Cash and Cash Equivalents at Beginning of Period	61,805	45,675
Cash and Cash Equivalents at End of Period	$ 46,851	$ 49,487
Non-cash Investing Activities:		
Fair value of assets acquired	$ 21,808	$ 4,672
Cash paid for acquired business	(15,849)	(3,299)
Liabilities assumed of acquired business	$ 5,959	$ 1,373
Non-cash Financing Activities:		
Issuance of Company common stock	$ 2,009	$ 422

The accompanying notes are an integral part of these condensed consolidated financial statements.

KADANT INC.

Notes to Condensed Consolidated Financial Statements
(Unaudited)

1. General

The interim condensed consolidated financial statements and related notes presented have been prepared by Kadant Inc. (also referred to in this document as "we," "Kadant," "the Company," or "the Registrant"), are unaudited, and, in the opinion of management, reflect all adjustments of a normal recurring nature necessary for a fair statement of the Company's financial position at October 1, 2011, and its results of operations for the three- and nine-month periods ended October 1, 2011 and October 2, 2010, and cash flows for the nine-month periods ended October 1, 2011 and October 2, 2010. Interim results are not necessarily indicative of results for a full year.

The condensed consolidated balance sheet presented as of January 1, 2011, has been derived from the consolidated financial statements that have been audited by the Company's independent registered public accounting firm. The condensed consolidated financial statements and related notes are presented as permitted by Form 10-Q and do not contain certain information included in the annual consolidated financial statements and related notes of the Company. The condensed consolidated financial statements and notes included herein should be read in conjunction with the consolidated financial statements and related notes included in the Company's Annual Report on Form 10-K for the fiscal year ended January 1, 2011, filed with the Securities and Exchange Commission.

Certain prior-period amounts within operating activities in the statement of cash flows have been reclassified from other items, net, and are shown separately within operating activities to conform to the current period presentation.

2. Restricted Cash

As of October 1, 2011, the Company had $1,188,000 of restricted cash. This cash serves as collateral for bank guarantees primarily associated with providing assurance to customers in China that the Company will fulfill certain customer obligations entered into in the normal course of business. All of the bank guarantees will expire by September 30, 2012.

3. Acquisitions

On May 27, 2011, the Company's Kadant Johnson Europe B.V. subsidiary acquired all the stock of m-clean papertech holding AB (M-Clean), a European-based supplier of equipment that cleans paper machine fabrics and rolls. The aggregate purchase price for this acquisition was $16,104,000, including $15,849,000 paid at closing and $255,000 to be paid in the fourth quarter of 2011. The purchase price included $910,000 of cash acquired and $517,000 of debt assumed.

The Company's acquisitions have historically been made at prices above the fair value of the acquired assets, resulting in goodwill, due to expectations of synergies from combining the businesses. The Company anticipates several synergies in connection with this acquisition, including the use of the Company's existing distribution channels to expand sales of the products of the acquired business.

The acquisition has been accounted for using the purchase method of accounting and the results of M-Clean have been included in the accompanying financial statements from the date of its acquisition. The Company recorded acquisition transaction costs of approximately $234,000 in the second quarter of 2011 in selling, general, and administrative expenses. Allocation of the purchase price for the acquisition was based on estimates of the fair values of the net assets acquired. The purchase price allocation includes identifiable intangible assets acquired of $5,777,000, which are being amortized using the straight-line method over a weighted-average period of 8 years. The excess of the acquisition purchase price over the tangible and identifiable intangible assets was recorded as goodwill and totaled $9,641,000, none of which is deductible for tax purposes. The allocation of the acquisition purchase price is subject to adjustment upon finalization of the valuations, and therefore the current measurements of inventory, intangible assets acquired, goodwill, assumed liabilities, and deferred income taxes are subject to change.

Pro forma disclosures of the results of operations are not required, as the acquisition is not considered a material business combination as outlined in Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 805, "Business Combinations."

In 2010, the Company's Papermaking Systems segment completed acquisitions of a Canadian-based supplier of pressure screen baskets and a related dewatering equipment product line, as well as a European supplier of fluid-handling systems. The Company made additional purchase price payments totaling $419,000 in the first nine months of 2011 related to these acquisitions.

4. Comprehensive Income

Comprehensive income attributable to Kadant combines net income, other comprehensive items, and comprehensive income attributable to noncontrolling interest. Other comprehensive items represent certain amounts that are reported as components of shareholders' investment in the accompanying condensed consolidated balance sheet, including foreign currency translation adjustments, deferred gains and losses and unrecognized prior service cost associated with pension and other post-retirement plans, and deferred gains and losses on hedging instruments. The components of comprehensive income attributable to Kadant are as follows:

	Three Months Ended		Nine Months Ended	
(In thousands)	October 1, 2011	October 2, 2010	October 1, 2011	October 2, 2010
Net Income	$ 8,743	$ 4,566	$ 21,989	$ 13,480
Other Comprehensive Items:				
Foreign Currency Translation Adjustment	(6,852)	7,675	1,084	(2,043)
Pension and Other Post-Retirement Liability Adjustments, net (net of income tax of $48 and $139 in the three and nine months ended October 1, 2011, respectively, and $40 and $148 in the three and nine months ended October 2, 2010, respectively)	97	76	(696)	280
Deferred (Loss) Gain on Hedging Instruments (net of income tax of $(157) and $(126) in the three and nine months ended October 1, 2011, respectively, and $164 and $(15) in the three and nine months ended October 2, 2010, respectively)	(403)	168	(196)	(500)
	(7,158)	7,919	192	(2,263)
Comprehensive Income	1,585	12,485	22,181	11,217
Comprehensive Income Attributable to Noncontrolling Interest	(21)	(197)	(300)	(91)
Comprehensive Income Attributable to Kadant	$ 1,564	$ 12,288	$ 21,881	$ 11,126

5. Earnings per Share

Basic and diluted earnings per share are calculated as follows:

(In thousands, except per share amounts)	Three Months Ended October 1, 2011	Three Months Ended October 2, 2010	Nine Months Ended October 1, 2011	Nine Months Ended October 2, 2010
Amounts Attributable to Kadant:				
Income from Continuing Operations	$ 9,804	$ 4,502	$ 22,908	$ 13,342
Loss from Discontinued Operation	(1,156)	(5)	(1,165)	(14)
Net Income	$ 8,648	$ 4,497	$ 21,743	$ 13,328
Basic Weighted Average Shares	12,155	12,336	12,248	12,391
Effect of Stock Options, Restricted Stock Units and Employee Stock Purchase Plan	121	151	139	118
Diluted Weighted Average Shares	12,276	12,487	12,387	12,509
Basic Earnings per Share:				
Continuing Operations	$ .81	$ .36	$ 1.87	$ 1.08
Discontinued Operation	(.10)	–	(.09)	–
Net Income	$ .71	$ .36	$ 1.78	$ 1.08
Diluted Earnings per Share:				
Continuing Operations	$ .80	$ .36	$ 1.85	$ 1.07
Discontinued Operation	(.10)	–	(.09)	–
Net Income	$ .70	$ .36	$ 1.76	$ 1.07

Options to purchase approximately 81,600 and 161,200 shares of the Company's common stock for the third quarters of 2011 and 2010, respectively, and 62,800 and 132,400 shares of the Company's common stock for the first nine months of 2011 and 2010, respectively, were not included in the computation of diluted earnings per share because the options' exercise prices were greater than the average market price for the common stock during the period and the effect of their inclusion would have been anti-dilutive.

6. Inventories

The components of inventories are as follows:

(In thousands)	October 1, 2011	January 1, 2011
Raw Materials and Supplies	$ 24,606	$ 16,718
Work in Process	12,206	8,584
Finished Goods	21,728	16,326
	$ 58,540	$ 41,628

7. Income Taxes

The provision for income taxes was $5,974,000 and $3,864,000 in the first nine months of 2011 and 2010, respectively, and represented 21% and 22% of pre-tax income. The effective tax rate of 21% in the first nine months of 2011 was lower than the Company's statutory rate primarily due to the inclusion of a discrete tax benefit on $1,890,000 due to the recognition of previously unrecognized tax benefits that resulted primarily from the favorable settlement of a tax audit in a non-U.S. jurisdiction and the expiration of statutes of limitations in various jurisdictions. Also contributing to the effective tax rate of 21% in the first nine months of 2011 was the expected utilization of foreign tax credits that were fully reserved in prior periods and the favorable geographic distribution of worldwide earnings. The effective tax rate of 22% in the first nine months of 2010 was lower than the Company's statutory rate primarily due to a favorable geographic distribution of earnings, the expected release of valuation allowances associated with the expected utilization in 2010 of various deferred tax assets that had been fully reserved in prior periods, and the utilization of foreign tax credits in the U.S.

The Company has established valuation allowances related to certain domestic and foreign deferred tax assets and tax credits. The valuation allowance as of January 1, 2011 was $25,884,000, consisting of $11,375,000 in the U.S. and $14,509,000 in foreign jurisdictions. Compliance with ASC 740 requires the Company to periodically evaluate the necessity of establishing or adjusting a valuation allowance for deferred tax assets depending on whether it is more likely than not that a related tax benefit will be recognized in future periods. When assessing the need for a valuation allowance in a tax jurisdiction, the Company evaluates the weight of all available evidence to determine whether it is more likely than not that some portion or all of the deferred income tax assets will be realized. As part of this evaluation, the Company considers its cumulative three-year history of earnings before income taxes, taxable income in prior carryback years, future reversals of existing taxable temporary differences, prudent and feasible tax planning strategies, and expected future results of operations. As of October 1, 2011, the Company was in a three-year cumulative income position in the U.S.; however, due to the uncertainty of profitability in future periods, the Company has maintained its full valuation allowance in the U.S. Assuming, among other positive and negative factors, that the Company meets its 2011 forecasted earnings in the U.S. and has sufficient 2012 forecasted earnings, it may release a portion of its U.S. valuation allowance during the fourth quarter of 2011. The Company's full valuation allowance in certain foreign jurisdictions was maintained as of October 1, 2011 as a result of the foreign subsidiaries being in a three-year cumulative loss position and the uncertainty of future profitability. Assuming, among other positive and negative factors, that certain of the Company's foreign subsidiaries meet their 2011 forecasted earnings and have sufficient 2012 forecasted earnings, these foreign jurisdictions would be in a three-year cumulative income position and a portion of the foreign valuation allowance may be released during the fourth quarter of 2011.

8. Long-Term Obligations

Long-term obligations are as follows:

(In thousands)	October 1, 2011	January 1, 2011
Revolving Credit Facility	$ 10,000	$ 15,000
Variable Rate Term Loan, due from 2011 to 2016	7,375	7,750
Total Short- and Long-Term Obligations	17,375	22,750
Less: Short-Term Obligations and Current Maturities	(500)	(5,500)
Long-Term Obligations, less Current Maturities	$ 16,875	$ 17,250

The weighted average interest rate for the Company's long-term obligations was 4.88% as of October 1, 2011.

Revolving Credit Facility

On February 13, 2008, the Company entered into a five-year unsecured revolving credit facility (2008 Credit Agreement) in the aggregate principal amount of up to $75,000,000. The 2008 Credit Agreement also includes an uncommitted unsecured incremental borrowing facility of up to an additional $75,000,000. The principal on any borrowings made under the 2008 Credit

8. Long-Term Obligations (continued)

Agreement is due on February 13, 2013. As of October 1, 2011, the outstanding balance on the 2008 Credit Agreement was $10,000,000 and the Company had $63,819,000 of borrowing capacity available under the committed portion of the 2008 Credit Agreement. The amount the Company is able to borrow under the 2008 Credit Agreement is the total borrowing capacity less any outstanding borrowings, letters of credit and multi-currency borrowings issued under the 2008 Credit Agreement.

Commercial Real Estate Loan

On May 4, 2006, the Company borrowed $10,000,000 under a promissory note (2006 Commercial Real Estate Loan), which is repayable in quarterly installments of $125,000 over a ten-year period with the remaining principal balance of $5,000,000 due upon maturity. As of October 1, 2011, the remaining balance on the 2006 Commercial Real Estate Loan was $7,375,000. The 2006 Commercial Real Estate Loan is guaranteed and secured by real estate and related personal property of the Company and certain of its domestic subsidiaries, located in Theodore, Alabama; Auburn, Massachusetts; and Three Rivers, Michigan, pursuant to mortgage and security agreements dated May 4, 2006.

9. Warranty Obligations

The Company provides for the estimated cost of product warranties at the time of sale based on the actual historical occurrence rates and repair costs. The Company typically negotiates the terms regarding warranty coverage and length of warranty depending on the products and applications. While the Company engages in extensive product quality programs and processes, the Company’s warranty obligation is affected by product failure rates, repair costs, service delivery costs incurred in correcting a product failure, and supplier warranties on parts delivered to the Company. Should actual product failure rates, repair costs, service delivery costs, or supplier warranties on parts differ from the Company’s estimates, revisions to the estimated warranty liability would be required.

The changes in the carrying amount of accrued warranty costs included in other current liabilities in the accompanying condensed consolidated balance sheet are as follows:

(In thousands)	Nine Months Ended October 1, 2011
Balance at January 1, 2011	$ 3,778
Provision	1,373
Usage	(1,563)
Acquired	86
Currency translation	77
Balance at October 1, 2011	$ 3,751

See Note 17 for warranty information related to the discontinued operation.

10. Restructuring Costs and Other Income, Net

Other income in the three- and nine-month periods ended October 1, 2011 consisted of a pre-tax gain of $2,282,000 from the sale of real estate in China. Other income in the three-month period ended October 2, 2010 consisted of a pre-tax gain of $748,000 from the sale of real estate in the U.S. Restructuring costs and other income, net in the first nine months of 2010 consisted of restructuring costs of $181,000 from adjustments related to prior period restructurings, a pre-tax gain of $1,033,000 from the sale of real estate in the U.S., and a curtailment gain on a pension liability of $219,000 associated with the reduction of 25 full-time positions in France.

2008 Restructuring Plan

The Company recorded total restructuring costs of $4,515,000 in prior periods associated with its 2008 Restructuring Plan. These restructuring costs included facility-related costs of $385,000 and severance and associated costs of $4,130,000 related to the reduction of 329 employees in China, North America, Latin America, and Europe, all in its Papermaking Systems segment. The Company took these actions to adjust its cost structure and streamline its operations in response to the weak economic environment at the time.

10. Restructuring Costs and Other Income, Net (continued)

A summary of the changes in accrued restructuring costs is as follows:

(In thousands)	Severance Costs
2008 Restructuring Plan	
Balance at January 1, 2011	$ 433
Payments	(65)
ency translation	13
Balance at October 1, 2011	$ 381

The Company expects to pay the remaining accrued restructuring costs from 2011 to 2015.

11. Business Segment Information

The Company has combined its operating entities into one reportable operating segment, Papermaking Systems, and a separate product line, Fiber-based Products. In classifying operational entities into a particular segment, the Company aggregated businesses with similar economic characteristics, products and services, production processes, customers, and methods of distribution.

	Three Months Ended		Nine Months Ended	
(In thousands)	October 1, 2011	October 2, 2010	October 1, 2011	October 2, 2010
Revenues:				
Papermaking Systems	$ 82,883	$ 65,269	$ 230,038	$ 189,691
Fiber-based Products	1,475	1,247	8,457	7,082
	$ 84,358	$ 66,516	$ 238,495	$ 196,773
Income from Continuing Operations Before Provision for Income Taxes:				
Papermaking Systems	$ 14,573	$ 10,101	$ 38,343	$ 27,300
Corporate and Fiber-based Products (a)	(3,768)	(3,842)	(8,748)	(9,058)
Total Operating Income	10,805	6,259	29,595	18,242
Interest Expense, Net	(132)	(257)	(467)	(884)
	$ 10,673	$ 6,002	$ 29,128	$ 17,358
Capital Expenditures:				
Papermaking Systems	$ 1,371	$ 650	$ 5,281	$ 1,710
Corporate and Fiber-based Products	138	93	192	325
	$ 1,509	$ 743	$ 5,473	$ 2,035

(a) Corporate primarily includes general and administrative expenses.

12. Stock-Based Compensation

Stock Options

On March 9, 2011, the Company granted stock options to purchase 81,637 shares of the Company's common stock to certain officers of the Company. The stock options will vest in three equal annual installments beginning on March 9, 2012, provided that the executive officer remains employed by the Company on the applicable vesting dates. In addition, in 2010, the Company granted stock options to purchase 140,000 shares of the Company's common stock to certain officers of the Company. The Company is recognizing compensation expense associated with these stock options ratably over the vesting period based on the grant date fair value. Compensation expense of $173,000 and $86,000 associated with these stock options was recognized in the third quarters of 2011 and 2010, respectively, and $455,000 and $201,000 in the first nine months of 2011 and 2010,

12. Stock-Based Compensation (continued)

respectively. Unrecognized compensation expense related to these stock options totaled approximately $1,342,000 at October 1, 2011, and will be recognized over a weighted average period of 2.1 years.

A summary of the Company's stock option activity for the first nine months of 2011 is as follows:

	Shares (In thousands)	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life
Options Outstanding at January 1, 2011	161	$ 14.82	
Granted	82	$ 24.90	
Exercised	(8)	$ 20.01	
Options Outstanding at October 1, 2011	235	$ 18.15	8.4 years

Non-Employee Director Restricted Stock Units

On March 10, 2011, the Company granted an aggregate of 25,000 restricted stock units (RSUs) to its non-employee directors with an aggregate fair value of $613,800, which will vest at a rate of 6,250 shares per quarter on the last day of each quarter in 2011, provided that the recipient is serving as a director on the applicable vesting date.

In the first quarter of 2011, the Company also granted to one of its non-employee directors 10,000 RSUs with the same terms and conditions as the 40,000 RSUs in aggregate granted to its other non-employee directors in prior periods. These RSUs will only vest and compensation expense related to these RSUs will only be recognized upon a change in control as defined in the Company's 2006 equity incentive plan. The 50,000 RSUs will be forfeited if a change in control does not occur before the last day of the first quarter of 2015.

Performance-Based Restricted Stock Units

On March 9, 2011, the Company granted to certain officers of the Company performance-based RSUs, which represented, in aggregate, the right to receive 56,698 shares (the target RSU amount), subject to adjustment, with a grant date fair value of $24.90 per share. The RSUs are subject to adjustment based on the achievement of the performance measure selected for the 2011 fiscal year, which is the target adjusted earnings before interest, taxes, depreciation, and amortization (EBITDA), as defined and adjusted in accordance with the RSU agreement, generated from continuing operations. The target RSU amount is adjusted by comparing the actual adjusted EBITDA for the performance period to the target adjusted EBITDA. Actual adjusted EBITDA between 50% and 115% of the target adjusted EBITDA results in an adjustment of 50% to 150% of the target RSU amount. If actual adjusted EBITDA is below 50% of the target adjusted EBITDA for the 2011 fiscal year, all RSUs will be forfeited. In the first nine months of 2011, the Company recognized compensation expense based on the probable number of RSUs expected to vest, which was 150% of the target RSU amount. Following the determination of the number of RSUs earned based on the performance measure, the RSUs will be subject to additional time-based vesting, and will vest in three equal annual installments on March 10 of 2012, 2013, and 2014, provided that the officer is employed by the Company on the applicable vesting dates. The Company also granted performance-based RSUs to certain officers of the Company in prior periods.

The performance-based RSU agreements provide for forfeiture in certain events, such as voluntary or involuntary termination of employment, and for acceleration of vesting in certain events, such as death, disability or a change in control of the Company. If the officer dies or is disabled prior to the vesting date, then a ratable portion of the RSUs will vest. If a change in control occurs prior to the end of the performance period, the officer will receive the target RSU amount; otherwise, the officer will receive the number of deliverable RSUs based on the achievement of the performance goal, as stated in the RSU agreements.

Each performance-based RSU represents the right to receive one share of the Company's common stock upon vesting. The Company recognizes compensation expense associated with performance-based RSUs ratably over each vesting tranche based on the grant date fair value. Compensation expense of $426,000 and $362,000 associated with performance-based RSUs was recognized in the third quarters of 2011 and 2010, respectively, and $1,120,000 and $986,000 in the first nine months of 2011 and

12. Stock-Based Compensation (continued)

2010, respectively. Unrecognized compensation expense related to the unvested performance-based RSUs totaled approximately $1,698,000 at October 1, 2011, and will be recognized over a weighted average period of 1.5 years.

Time-Based Restricted Stock Units

The Company granted 357 time-based RSUs on May 25, 2011 and 3,000 time-based RSUs on May 27, 2011 to certain employees of the Company with a grant date fair value of $26.98 and $29.34 per share, respectively. On March 9, 2011, the Company granted 60,988 time-based RSUs to certain employees of the Company with a grant date fair value of $24.90 per share. The RSUs generally vest in three equal installments on March 10 of 2012, 2013, and 2014. The Company also granted time-based RSUs in prior periods to certain employees of the Company. Each time-based RSU represents the right to receive one share of the Company's common stock upon vesting. The Company is recognizing compensation expense associated with these time-based RSUs ratably over the vesting period based on the grant date fair value. The time-based RSU agreement provides for forfeiture in certain events, such as voluntary or involuntary termination of employment, and for acceleration of vesting in certain events, such as death, disability, or a change in control of the Company. Compensation expense of $251,000 and $216,000 associated with these time-based RSUs was recognized in the third quarters of 2011 and 2010, respectively, and $801,000 and $563,000 in the first nine months of 2011 and 2010, respectively. Unrecognized compensation expense related to the time-based RSUs totaled approximately $1,919,000 at October 1, 2011, and will be recognized over a weighted average period of 2.1 years.

A summary of the changes in the Company's unvested RSUs for the first nine months of 2011 is as follows:

	Units (In thousands)	Weighted Average Grant-Date Fair Value
Unvested RSUs at January 1, 2011	312	$ 16.77
Granted	156	$ 24.91
Vested	(128)	$ 21.78
Forfeited	(9)	$ 8.81
Unvested RSUs at October 1, 2011	331	$ 18.86

13. Employee Benefit Plans

The Company sponsors a noncontributory defined benefit retirement plan for the benefit of eligible employees at its Kadant Solutions division and the corporate office. Benefits under the plan are based on years of service and employee compensation. Funds are contributed to a trustee as necessary to provide for current service and for any unfunded projected benefit obligation over a reasonable period. Effective December 31, 2005, this plan was closed to new participants. The Company also has a post-retirement welfare benefits plan for the benefit of eligible employees at its Kadant Solutions division (included in the table below in "Other Benefits"). No future retirees are eligible for this post-retirement welfare benefits plan, and the plans include limits on the employer's contributions.

In March 2011, the Company approved a Restoration Plan (included in the table below in "Other Benefits") for the benefit of certain executive officers who are also participants of the noncontributory defined benefit retirement plan. This plan provides a benefit equal to the benefits lost under the noncontributory defined benefit retirement plan as a consequence of applicable Internal Revenue Service limits on the levels of contributions and benefits.

The Company's Kadant Lamort subsidiary sponsors a defined benefit pension plan (included in the table below in "Other Benefits"). Benefits under this plan are based on years of service and projected employee compensation.

The Company's Kadant Johnson subsidiary also offers a post-retirement welfare benefits plan (included in the table below in "Other Benefits") to its U.S. employees upon attainment of eligible retirement age. This plan will be closed to employees who will not meet its retirement eligibility requirements on January 1, 2012.

13. Employee Benefit Plans (continued)

The components of the net periodic benefit cost for the pension benefits and other benefits plans are as follows:

(In thousands)	Three Months Ended October 1, 2011		Three Months Ended October 2, 2010	
	Pension Benefits	Other Benefits	Pension Benefits	Other Benefits
Components of Net Periodic Benefit Cost:				
Service cost	$ 209	$ 51	$ 197	$ 25
Interest cost	324	61	322	54
Expected return on plan assets	(359)	–	(347)	–
Recognized net actuarial loss	107	7	110	3
Amortization of prior service cost (income)	14	4	14	(15)
Net periodic benefit cost	$ 295	$ 123	$ 296	$ 67

The weighted average assumptions used to determine net periodic benefit cost are as follows:

	Pension Benefits 2011	Other Benefits 2011	Pension Benefits 2010	Other Benefits 2010
Discount rate	5.25%	5.05%	5.75%	4.84%
Expected long-term return on plan assets	6.25%	–	7.00%	–
Rate of compensation increase	4.00%	3.24%	4.00%	2.00%

(In thousands)	Nine Months Ended October 1, 2011		Nine Months Ended October 2, 2010	
	Pension Benefits	Other Benefits	Pension Benefits	Other Benefits
Components of Net Periodic Benefit Cost (Income):				
Service cost	$ 645	$ 141	$ 623	$ 76
Interest cost	975	174	972	164
Expected return on plan assets	(1,071)	–	(1,065)	–
Recognized net actuarial loss	326	21	327	9
Amortization of prior service cost (income)	42	3	42	(45)
Net periodic benefit cost	917	339	899	204
Curtailment gain	–	–	–	(219)
Net periodic benefit cost (income)	$ 917	$ 339	$ 899	$ (15)

The weighted average assumptions used to determine net periodic benefit cost (income) are as follows:

	Pension Benefits 2011	Other Benefits 2011	Pension Benefits 2010	Other Benefits 2010
Discount rate	5.25%	5.03%	5.75%	5.01%
Expected long-term return on plan assets	6.25%	–	7.00%	–
Rate of compensation increase	4.00%	3.14%	4.00%	2.00%

The Company recognized a curtailment gain of $219,000 in the nine-month period ended October 2, 2010 associated with the reduction of 25 full-time positions in France.

14. Derivatives

The Company uses derivative instruments primarily to reduce its exposure to changes in currency exchange rates and interest rates. When the Company enters into a derivative contract, the Company makes a determination as to whether the transaction is deemed to be a hedge for accounting purposes. For a contract deemed to be a hedge, the Company formally documents the relationship between the derivative instrument and the risk being hedged. In this documentation, the Company specifically identifies the asset, liability, forecasted transaction, cash flow, or net investment that has been designated as the hedged item, and evaluates whether the derivative instrument is expected to reduce the risks associated with the hedged item. To the extent these criteria are not met, the Company does not use hedge accounting for the derivative. The changes in the fair value of a derivative not deemed to be a hedge are recorded currently in earnings. The Company does not hold or engage in transactions involving derivative instruments for purposes other than risk management.

ASC 815, "Derivatives and Hedging," requires that all derivatives be recognized on the balance sheet at fair value. For derivatives designated as cash flow hedges, the related gains or losses on these contracts are deferred as a component of accumulated other comprehensive items. These deferred gains and losses are recognized in the period in which the underlying anticipated transaction occurs. For derivatives designated as fair value hedges, the unrealized gains and losses resulting from the impact of currency exchange rate movements are recognized in earnings in the period in which the exchange rates change and offset the currency gains and losses on the underlying exposures being hedged. The Company performs an evaluation of the effectiveness of the hedge both at inception and on an ongoing basis. The ineffective portion of a hedge, if any, and changes in the fair value of a derivative not deemed to be a hedge, are recorded in the condensed consolidated statement of income.

Interest Rate Swaps

The Company entered into interest rate swap agreements in 2008 and 2006 to hedge its exposure to variable-rate debt and has designated these agreements as cash flow hedges. On February 13, 2008, the Company entered into a swap agreement (2008 Swap Agreement) to hedge the exposure to movements in the three-month LIBOR rate on future outstanding debt. The 2008 Swap Agreement has a five-year term and a $15,000,000 notional value, which decreased to $10,000,000 on December 31, 2010 and will decrease to $5,000,000 on December 30, 2011. Under the 2008 Swap Agreement, on a quarterly basis the Company receives a three-month LIBOR rate and pays a fixed rate of interest of 3.265% plus the applicable margin. The Company entered into a swap agreement in 2006 (the 2006 Swap Agreement) to convert a portion of the Company's outstanding debt from a floating to a fixed rate of interest. The swap agreement has the same terms and quarterly payment dates as the corresponding debt, and reduces proportionately in line with the amortization of the debt. Under the 2006 Swap Agreement, the Company receives a three-month LIBOR rate and pays a fixed rate of interest of 5.63%. The fair values for these instruments as of October 1, 2011 are included in other liabilities, with an offset to accumulated other comprehensive items (net of tax) in the accompanying condensed consolidated balance sheet. The Company has structured these interest rate swap agreements to be 100% effective and as a result, there is no current impact to earnings resulting from hedge ineffectiveness. Management believes that any credit risk associated with the swap agreements is remote based on the Company's financial position and the creditworthiness of the financial institution issuing the swap agreements.

The counterparty to the swap agreement could demand an early termination of the swap agreement if the Company is in default under the 2008 Credit Agreement, or any agreement that amends or replaces the 2008 Credit Agreement in which the counterparty is a member, and the Company is unable to cure the default. An event of default under the 2008 Credit Agreement includes customary events of default and failure to comply with financial covenants, including a maximum consolidated leverage ratio of 3.5 and a minimum consolidated fixed charge coverage ratio of 1.2. As of October 1, 2011, the Company was in compliance with these covenants. The unrealized loss of $1,540,000 as of October 1, 2011 represents the estimated amount that the Company would pay to the counterparty in the event of an early termination.

Forward Currency-Exchange Contracts

The Company uses forward currency-exchange contracts primarily to hedge exposures resulting from fluctuations in currency exchange rates. Such exposures result primarily from portions of the Company's operations and assets and liabilities that are denominated in currencies other than the functional currencies of the businesses conducting the operations or holding the assets and liabilities. The Company typically manages its level of exposure to the risk of currency-exchange fluctuations by hedging a portion of its currency exposures anticipated over the ensuing 12-month period, using forward currency-exchange contracts that have maturities of 12 months or less.

14. Derivatives (continued)

Forward currency-exchange contracts that hedge forecasted accounts receivable or accounts payable are designated as cash flow hedges. The fair values for these instruments are included in other current assets for unrecognized gains and in other current liabilities for unrecognized losses, with an offset in accumulated other comprehensive items (net of tax). For forward currency-exchange contracts that are designated as fair value hedges, the gain or loss on the derivative, as well as the offsetting loss or gain on the hedged item are recognized currently in earnings. The fair values of forward currency-exchange contracts that are not designated as hedges are recorded currently in earnings. The Company recognized gains of $10,000 and $44,000 in the third quarters of 2011 and 2010, respectively, and gains of $91,000 and $14,000 in the first nine months of 2011 and 2010, respectively, included in selling, general, and administrative expenses associated with forward currency-exchange contracts that were not designated as hedges. Management believes that any credit risk associated with forward currency-exchange contracts is remote based on the Company's financial position and the creditworthiness of the financial institutions issuing the contracts.

The following table summarizes the fair value of the Company's derivative instruments designated and not designated as hedging instruments, the notional values of the associated derivative contracts, and the location of these instruments in the condensed consolidated balance sheet:

		October 1, 2011		January 1, 2011	
(In thousands)	Balance Sheet Location	Asset (Liability) (a)	Notional Amount (b)	Asset (Liability) (a)	Notional Amount
Derivatives Designated as Hedging Instruments:					
Derivatives in an Asset Position:					
Forward currency-exchange contracts	Other Current Assets	$ 42	$ 563	$ 131	$ 1,794
Derivatives in a Liability Position:					
Forward currency-exchange contracts	Other Current Liabilities	$ (379)	$ 7,998	$ (59)	$ 1,056
Interest rate swap agreements	Other Long-Term Liabilities	$ (1,540)	$ 17,375	$ (1,595)	$ 17,750
Derivatives Not Designated as Hedging Instruments:					
Derivatives in an Asset Position:					
Forward currency-exchange contracts	Other Current Assets	$ 10	$ 1,461	$ –	$ –
Derivatives in a Liability Position:					
Forward currency-exchange contracts	Other Current Liabilities	$ –	$ –	$ (48)	$ 1,816

(a) See Note 15 for the fair value measurements related to these financial instruments.
(b) The total notional amount is indicative of the level of the Company's derivative activity during the first nine months of 2011.

14. Derivatives (continued)

The following table summarizes the activity in accumulated other comprehensive items (OCI) associated with the Company's derivative instruments designated as cash flow hedges as of and for the nine-month period ended October 1, 2011:

(In thousands)	Interest Rate Swap Agreements	Forward Currency-Exchange Contracts	Total
Unrealized loss (gain), net of tax, at January 1, 2011	$ 1,290	$ (50)	$ 1,240
(Loss) gain reclassified to earnings (a)	(428)	202	(226)
Loss recognized in OCI	373	49	422
Unrealized loss, net of tax, at October 1, 2011	$ 1,235	$ 201	$ 1,436

(a) Included in interest expense for interest rate swap agreements and in revenues for forward currency-exchange contracts in the accompanying condensed consolidated statement of income.

As of October 1, 2011, $435,000 of the net unrealized loss included in OCI is expected to be reclassified to earnings over the next twelve months.

15. Fair Value Measurements

Fair value measurement is defined as the price that would be received to sell an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. A fair value hierarchy is established, which prioritizes the inputs used in measuring fair value into three broad levels as follows:

- Level 1—Quoted prices in active markets for identical assets or liabilities.
- Level 2—Inputs, other than the quoted prices in active markets, that are observable either directly or indirectly.
- Level 3—Unobservable inputs based on the Company's own assumptions.

The following table presents the fair value hierarchy for those assets and liabilities measured at fair value on a recurring basis:

	Fair Value as of October 1, 2011			
(In thousands)	Level 1	Level 2	Level 3	Total
Assets:				
Money market funds and time deposits	$ 22,942	$ –	$ –	$ 22,942
Forward currency-exchange contracts	$ –	$ 52	$ –	$ 52
Liabilities:				
Forward currency-exchange contracts	$ –	$ 379	$ –	$ 379
Interest rate swap agreements	$ –	$ 1,540	$ –	$ 1,540

	Fair Value as of January 1, 2011			
(In thousands)	Level 1	Level 2	Level 3	Total
Assets:				
Money market funds and time deposits	$ 28,156	$ –	$ –	$ 28,156
Forward currency-exchange contracts	$ –	$ 131	$ –	$ 131
Liabilities:				
Forward currency-exchange contracts	$ –	$ 107	$ –	$ 107
Interest rate swap agreements	$ –	$ 1,595	$ –	$ 1,595

15. Fair Value Measurements (continued)

The Company uses the market approach technique to value its financial assets and liabilities, and there were no changes in valuation techniques during the first nine months of 2011. The Company's financial assets and liabilities carried at fair value include cash equivalents and derivative instruments used to hedge the Company's foreign currency and interest rate risks. The Company's cash equivalents are comprised of money market funds and time deposits that are highly liquid and easily tradable. These investments are fair valued using inputs observable in active markets. The fair values of the Company's interest rate swap agreements are based on LIBOR yield curves at the reporting date. The fair values of the Company's forward currency-exchange contracts are based on quoted forward foreign exchange rates at the reporting date. The forward currency-exchange contracts and interest rate swap agreements are hedges of either recorded assets or liabilities or anticipated transactions. Changes in values of the underlying hedged assets and liabilities or anticipated transactions are not reflected in the table above.

The carrying value and fair value of the Company's debt obligations are as follows:

	October 1, 2011		January 1, 2011	
(In thousands)	Carrying Value	Fair Value	Carrying Value	Fair Value
Long-term debt obligations	$ 16,875	$ 16,875	$ 17,250	$ 17,250

The carrying value of long-term debt obligations approximates fair value as the obligations bear variable rates of interest, which adjust quarterly based on prevailing market rates.

16. Recent Accounting Pronouncements

Intangibles - Goodwill and Other. In September 2011, the FASB issued Accounting Standards Update (ASU) No. 2011-08, *Intangibles - Goodwill and Other (Topic 350): Testing for Impairment*. The objective of this update is to simplify how entities test goodwill for impairment. Under the amendments in this update, an entity has the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events or circumstances, an entity determines it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step impairment test is unnecessary. However, if an entity concludes otherwise, then it is required to perform the first step of the two-step impairment test by calculating the fair value of the reporting unit and comparing the fair value with the carrying amount of the reporting unit, as described in Topic 350. If the carrying amount of a reporting unit exceeds its fair value, then the entity is required to perform the second step of the goodwill impairment test to measure the amount of the impairment loss, if any, as described in Topic 350. Under the amendments in this update, an entity has the option to bypass the qualitative assessment for any reporting unit in any period and proceed directly to performing the first step of the two-step goodwill impairment test. An entity may resume performing the qualitative assessment in any subsequent period. The amendments in this update are effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011, although early adoption is permitted. Adoption of this new guidance will not have an impact on the Company's results of operations or financial position.

Comprehensive Income. In June 2011, the FASB issued ASU No. 2011-05, *Comprehensive Income (Topic 220): Presentation of Comprehensive Income*. The new guidance eliminates the current option to report other comprehensive income and its components in the statement of stockholders' equity. Instead, the new rule will require an entity to present net income and other comprehensive income in one continuous statement, referred to as the statement of comprehensive income, or in two separate but consecutive statements. While the new guidance changes the presentation of comprehensive income, there are no changes to the components that are recognized in net income or other comprehensive income under current accounting guidance. This new guidance is effective for interim and annual periods beginning after December 15, 2011. The Company will adopt this new rule in fiscal 2012. While the adoption of this new guidance will change the presentation of comprehensive income, it will not have an impact on the Company's results of operations or financial position.

16. Recent Accounting Pronouncements (continued)

Fair Value Measurements. In May 2011, the FASB issued ASU No. 2011-04, *Fair Value Measurement (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and International Financial Reporting Standards (IFRSs)*. ASU No. 2011-04 establishes a number of new requirements for fair value measurements. These include: (1) a prohibition on grouping financial instruments for purposes of determining fair value, except when an entity manages market and credit risks on the basis of the entity's net exposure to the group; (2) an extension of the prohibition against the use of a blockage factor to all fair value measurements (that prohibition currently applies only to financial instruments with quoted prices in active markets); and (3) a requirement that for recurring Level 3 fair value measurements, entities disclose quantitative information about unobservable inputs, a description of the valuation process used and qualitative details about the sensitivity of the measurements. In addition, for items not carried at fair value but for which fair value is disclosed, entities will be required to disclose the level within the fair value hierarchy that applies to the fair value measurement disclosed. This ASU is effective for interim and annual periods beginning after December 15, 2011. The Company will adopt this new rule in fiscal 2012. The adoption of this ASU is not expected to have a material impact on the Company's consolidated financial statements.

17. Discontinued Operation

In 2005, the Company's Kadant Composites LLC subsidiary (Composites LLC) sold substantially all of its assets to a third party. Through the sale date of October 21, 2005, Composites LLC offered a standard limited warranty to the owner of its decking and roofing products, limited to repair or replacement of the defective product or a refund of the original purchase price. Under the terms of the asset purchase agreement, Composites LLC retained certain liabilities associated with the operation of the business prior to the sale, including the warranty obligations associated with products manufactured prior to the sale date. Composites LLC retained all of the cash proceeds received from the asset sale and continued to administer and pay warranty claims from the sale proceeds into the third quarter of 2007. On September 30, 2007, Composites LLC announced that it no longer had sufficient funds to honor warranty claims, was unable to pay or process warranty claims, and ceased doing business. All activity related to this business is classified in the results of the discontinued operation in the accompanying condensed consolidated financial statements.

On October 24, 2011, the Company, its Composites LLC subsidiary, and other co-defendants entered into an agreement to settle a nationwide class action lawsuit related to defective composites decking building products manufactured by Composites LLC between April 2002 and October 2003. In connection with the settlement, which is subject to court approval, the Company incurred a charge of $1,185,000 (reported in loss from discontinued operation) in the third quarter of 2011. As of the end of the third quarter of 2011, the Company has accrued $2,577,000 for the payment of claims under the settlement. If the actual claims submitted and approved under the settlement agreement exceed the amount of this reserve, the Company will reflect the amount of the additional claims paid in the results of the discontinued operation in future periods, up to a maximum of $5,000,000 as agreed in the settlement agreement. The Company also accrued $710,000 as of the end of the third quarter of 2011 for the payment of the plaintiffs' legal fees and incentives to representatives of the class, as agreed in the settlement agreement.

Item 2 – Management's Discussion and Analysis of Financial Condition and Results of Operations

This Quarterly Report on Form 10-Q includes forward-looking statements that are not statements of historical fact, and may include statements regarding possible or assumed future results of operations. Forward-looking statements are subject to risks and uncertainties and are based on the beliefs and assumptions of our management, using information currently available to our management. When we use words such as "believes," "expects," "anticipates," "intends," "plans," "estimates," "seeks," "should," "likely," "will," "would," "may," "continue," "could," or similar expressions, we are making forward-looking statements.

Forward-looking statements are not guarantees of performance. They involve risks, uncertainties, and assumptions. Our future results of operations may differ materially from those expressed in the forward-looking statements. Many of the important factors that will determine these results and values are beyond our ability to control or predict. You should not put undue reliance on any forward-looking statements. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events, or otherwise. For a discussion of important factors that may cause our actual results to differ materially from those suggested by the forward-looking statements, you should read carefully the section captioned "Risk Factors" in Part II, Item 1A, of this Report.

Overview

Company Background

We are a leading supplier of equipment used in the global papermaking and paper recycling industries and a manufacturer of granules made from papermaking byproducts. Our continuing operations are comprised of one reportable operating segment: Papermaking Systems, and a separate product line, Fiber-based Products. Through our Papermaking Systems segment, we develop, manufacture, and market a range of equipment and products for the global papermaking, paper recycling, and process industries. We have a large customer base that includes most of the world's major paper manufacturers. We believe our large installed base provides us with a spare parts and consumables business that yields higher margins than our capital equipment business.

On May 27, 2011, our Kadant Johnson Europe B.V. subsidiary acquired all the stock of m-clean papertech holding AB (M-Clean), a European-based supplier of equipment that cleans paper machine fabrics and rolls. The aggregate purchase price for this acquisition was $16.1 million, including $15.8 million paid at closing and $0.3 million to be paid in the fourth quarter of 2011. The purchase price included $0.9 million of cash acquired and $0.5 million of debt assumed. We believe that the acquisition of this business will enhance our Papermaking Systems segment's water management product offerings, strengthen our market position in Europe and China, and offer growth opportunities in North America.

Through our Fiber-based Products business, we manufacture and sell granules derived from pulp fiber for use as carriers for agricultural, home lawn and garden, and professional lawn, turf and ornamental applications, as well as for oil and grease absorption.

Papermaking Systems Segment

Our Papermaking Systems segment consists of the following product lines: stock-preparation, fluid-handling, doctoring, and water-management.

- *Stock-preparation:* custom-engineered systems and equipment, as well as standard individual components, for pulping, de-inking, screening, cleaning, and refining recycled and virgin fibers for preparation for entry into the paper machine;

- *Fluid-handling:* rotary joints, precision unions, steam and condensate systems, components, and controls used primarily in the dryer section of the papermaking process and during the production of corrugated boxboard, metals, plastics, rubber, textiles, chemicals, and food;

- *Doctoring:* doctoring systems and related consumables that continuously clean rolls to keep paper machines running efficiently; doctor blades made of a variety of materials to perform functions including cleaning, creping, web removal, flaking, and the application of coatings; and profiling systems that control moisture, web curl, and gloss during paper converting; and

- *Water-management:* systems and equipment used to continuously clean paper machine fabrics and rolls, drain water from pulp mixtures, form the sheet or web, and filter the process water for reuse.

Overview (continued)

Fiber-based Products

We produce biodegradable, absorbent granules from papermaking byproducts for use primarily as carriers for agricultural, home lawn and garden, and professional lawn, turf and ornamental applications, as well as for oil and grease absorption.

Discontinued Operation

In 2005, our Composites LLC subsidiary sold substantially all of its assets to a third party. Under the terms of the asset purchase agreement, Composites LLC retained certain liabilities associated with the operation of the business prior to the sale, including the warranty obligations related to products manufactured prior to the sale date. Composites LLC retained all of the cash proceeds received from the asset sale and continued to administer and pay warranty claims from the sale proceeds into the third quarter of 2007. On September 30, 2007, Composites LLC announced that it no longer had sufficient funds to honor warranty claims, was unable to pay or process warranty claims, and ceased doing business. All activity related to this business is classified in the results of the discontinued operation in the accompanying condensed consolidated financial statements.

On October 24, 2011, we, our Composites LLC subsidiary, and other co-defendants entered into an agreement to settle a nationwide class action lawsuit related to defective composites decking building products manufactured by Composites LLC between April 2002 and October 2003. In connection with the settlement, we incurred a charge of $1.2 million (reported in loss from discontinued operation) in the third quarter of 2011. As of the end of the third quarter of 2011, we accrued $2.6 million for the payment of claims under the settlement. If the actual claims submitted and approved under the settlement agreement exceed the amount of this reserve, we will reflect the amount of the additional claims paid in the results of the discontinued operation in future periods, up to a maximum of $5.0 million as agreed in the settlement agreement. We also accrued $0.7 million as of the end of the third quarter of 2011 for the payment of the plaintiffs' legal fees and incentives to representatives of the class, as agreed in the settlement agreement. The settlement is subject to court approval and there is no assurance that it will be approved in its present form or at all.

International Sales

During the first nine months of 2011 and 2010, approximately 63% and 57%, respectively, of our sales were to customers outside the United States, principally in Europe and China. We generally seek to charge our customers in the same currency in which our operating costs are incurred. However, our financial performance and competitive position can be affected by currency exchange rate fluctuations affecting the relationship between the U.S. dollar and foreign currencies. We seek to reduce our exposure to currency fluctuations through the use of forward currency-exchange contracts. We may enter into forward contracts to hedge certain firm purchase and sale commitments denominated in currencies other than our subsidiaries' functional currencies. These contracts hedge transactions principally denominated in U.S. dollars.

Application of Critical Accounting Policies and Estimates

The discussion and analysis of our financial condition and results of operations are based upon our condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these condensed consolidated financial statements requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of our condensed consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Our actual results may differ from these estimates under different assumptions or conditions.

Critical accounting policies are defined as those that reflect significant judgments and uncertainties, and could potentially result in materially different results under different assumptions and conditions. We believe that our most critical accounting policies, upon which our financial condition depends and which involve the most complex or subjective decisions or assessments, are those described in "Management's Discussion and Analysis of Financial Condition and Results of Operations" under the section captioned "Application of Critical Accounting Policies and Estimates" in Part I, Item 7, of our Annual Report on Form 10-K for the fiscal year ended January 1, 2011, filed with the Securities and Exchange Commission (SEC). There have been no material changes to these critical accounting policies since fiscal year-end 2010 that warrant disclosure.

Overview (continued)

Industry and Business Outlook

Our products are primarily sold to the global pulp and paper industry. In North America, printing and writing grades are experiencing weaker demand, while containerboard and tissue producers, which make up a substantial portion of our customers, continue to see relatively healthy demand. Operating rates for containerboard producers are estimated by Resource Information Systems Inc. to be 95% for the first nine months of 2011. Overall, we believe that higher mill operating rates lead to increased demand for our spare parts and consumables products. Many North American paper producers are also facing increases in input costs, particularly with respect to fiber and energy. In many cases, we believe increased input costs will benefit our business since the return on investment of many of our products is based on increasing fiber yield and lowering energy costs. Our revenues in North America in the third quarter of 2011 increased 10% compared to last year's third quarter and bookings were up 85% in the third quarter of 2011 compared to the prior year quarter primarily as a result of a few large stock preparation orders that are for mills both inside and outside North America.

In Europe, despite an uncertain economic environment, we experienced growth in both revenues and bookings in the second and third quarters of 2011 compared to the prior year periods. Revenues in Europe increased 35% in the third quarter of 2011 compared to the third quarter of 2010, while bookings increased 59% compared to the same period. Our European businesses serve other parts of the world outside Western Europe including the Middle East, India, Southeast Asia and parts of South America. The macroeconomic conditions in Western Europe currently are tenuous and could adversely affect our business if they deteriorate further.

In China, our revenues increased significantly in the third quarter of 2011 primarily due to large stock-preparation capital orders booked late last year, some of which were shipped in the third quarter of 2011. Revenues in China increased 72% in the third quarter of 2011 compared to the prior year period. However, our bookings, which can be more variable than revenues, decreased 14% in the third quarter of 2011 compared to the prior year period and decreased 56% from the second quarter of 2011. Bookings in China tend to be more variable compared to other regions in which we operate due to the larger proportions of capital orders there. Paper companies in China are scheduled to bring online significant capacity additions through the first half of 2012, which could lead to short-term overcapacity in some grades and potentially impact the timing of our orders from paper companies as the additional capacity is absorbed. However, we continue to have several active prospects, although not at the level of the fourth quarter of 2010 or first quarter of 2011. We continue to optimize our manufacturing capacity in China to meet the demand resulting from the strong bookings in the fourth quarter of 2010 and the first quarter of 2011. We are anticipating recognizing significant revenues from China in the fourth quarter of 2011 and first half of 2012 from orders previously received, although the timing of this revenue is dependent on customer-requested delivery dates and the receipt of progress payments.

We continuously consider initiatives to improve our operating results and are currently concentrating our efforts on the following initiatives: focusing on higher-growth emerging markets, further penetrating existing markets where we see opportunity, growing our market share in low-share regions, increasing our parts and consumables sales, and leveraging our low-cost manufacturing operations in locations such as China and Mexico. We also continue to focus our efforts on managing our operating costs and working capital.

We anticipate our gross margin performance will be lower in the fourth quarter as compared to the first three quarters of 2011 primarily due to the shipment of large capital projects resulting in an unfavorable change in product mix. For the fourth quarter of 2011, we expect to report diluted earnings per share (EPS) of $.56 to $.58 from continuing operations, on revenues of $92 to $94 million. For the full year, we expect to achieve diluted EPS from continuing operations of $2.42 to $2.44 on revenues of $330 to $332 million, revised from our previous guidance of $2.15 to $2.25 on revenues of $325 to $335 million. Adjusted diluted EPS from continuing operations for the year, excluding the gain on the sale of assets and benefit from discrete tax items recorded in the third quarter of 2011, is expected to be $2.09 to $2.11, as compared to our previous guidance of $2.15 to $2.25. Adjusted diluted EPS is a non-GAAP (generally accepted accounting principles) measure. We believe this non-GAAP measure helps investors gain a better understanding of our underlying operations, consistent with how management measures and forecasts our performance, especially when comparing such results to prior periods. This non-GAAP measure should not be considered superior to or a substitute for the corresponding GAAP measure.

Results of Operations

Third Quarter 2011 Compared With Third Quarter 2010

The following table sets forth our unaudited condensed consolidated statement of income expressed as a percentage of total revenues from continuing operations for the third fiscal quarters of 2011 and 2010. The results of operations for the fiscal quarter ended October 1, 2011 are not necessarily indicative of the results to be expected for the full fiscal year.

	Three Months Ended	
	October 1, 2011	October 2, 2010
Revenues	100%	100%
Costs and Operating Expenses:		
Cost of revenues	57	56
Selling, general, and administrative expenses	31	34
Research and development expenses	2	2
Other income	(3)	(1)
	87	91
Operating Income	13	9
Interest Income	–	–
Interest Expense	–	–
Income from Continuing Operations Before Provision for Income Taxes	13	9
Provision for Income Taxes	1	2
Income from Continuing Operations	12%	7%

Revenues

Revenues for the third quarters of 2011 and 2010 from our Papermaking Systems segment and Fiber-based Products business are as follows:

	Three Months Ended	
(In thousands)	October 1, 2011	October 2, 2010
Revenues:		
Papermaking Systems	$ 82,883	$ 65,269
Fiber-based Products	1,475	1,247
	$ 84,358	$ 66,516

Papermaking Systems Segment. Revenues increased $17.6 million, or 27%, to $82.9 million in the third quarter of 2011 from $65.3 million in the third quarter of 2010, including a $4.0 million increase from the favorable effects of currency translation and a $1.6 million increase from the acquisition of M-Clean in May 2011. Revenues in all our major product lines increased over the third quarter of 2010, including $9.1 million, or 38%, from stock-preparation and $3.7 million, or 17%, from fluid-handling. Revenues for our capital products increased $13.6 million, or 52%, from the third quarter of 2010, primarily due to the sale of systems from our stock-preparation product line in China.

Revenues in the Papermaking Systems segment increased $17.6 million in the third quarter of 2011 compared to the third quarter of 2010, primarily driven by increases in China and Europe. In China, we saw a significant increase in revenues from the shipment of large capital orders received in late 2010 and early 2011 as the paper industry added capacity to meet demand from growth in the region as well as to compensate for government shutdowns of smaller inefficient mills. Our revenues in China increased $7.8 million, or 72%, in the third quarter of 2011 compared to the prior year quarter. In Europe, there was increased demand for our capital and aftermarket products, especially in our fluid-handling product line, resulting in an increase in revenues of $7.4 million, or 35%, in this region in the third quarter of 2011 compared to the prior year quarter.

Results of Operations (continued)

Fiber-based Products. Revenues increased $0.3 million, or 18%, to $1.5 million in the third quarter of 2011 from $1.2 million in the third quarter of 2010 primarily due to increased demand for our biodegradable granular products.

Papermaking Systems Segment by Product Line. The following table presents revenues for our Papermaking Systems segment by product line and the changes in revenues by product line between the third quarters of 2011 and 2010 including and excluding the effect of currency translation. The change in revenues excluding the effect of currency translation represents the change resulting from the conversion of current period revenues in local currency into U.S. dollars at the prior period exchange rates, and then comparing this result to the prior period revenues in U.S. dollars. The presentation of the changes in revenues by product line excluding the effect of currency translation is a non-GAAP measure. We believe this non-GAAP measure helps investors gain a better understanding of our underlying operations, consistent with how management measures and forecasts our performance, especially when comparing such results to prior periods. This non-GAAP measure should not be considered superior to or a substitute for the corresponding GAAP measure.

	Three Months Ended			
(In millions)	October 1, 2011	October 2, 2010	Increase	Increase (Decrease) Excluding Effect of Currency Translation
Papermaking Systems Product Lines:				
Stock-Preparation	$ 33.0	$ 23.9	$ 9.1	$ 7.6
Fluid-Handling	25.3	21.6	3.7	2.1
Doctoring	14.0	12.3	1.7	1.2
Water-Management	10.0	6.9	3.1	2.8
Other	0.6	0.6	–	(0.1)
	$ 82.9	$ 65.3	$ 17.6	$ 13.6

Revenues in our stock-preparation product line in the third quarter of 2011 increased $7.6 million, or 32%, excluding a $1.5 million increase from the favorable effect of currency translation, compared to the third quarter of 2010, primarily due to higher demand for our capital products in China and, to a lesser extent, North America. In our fluid-handling product line, revenues in the third quarter of 2011 increased $2.1 million, or 10%, excluding a $1.6 million increase from the favorable effect of currency translation, compared to the prior year quarter primarily due to higher demand for our products in Europe offset, in part, by decreased demand for our capital products in North and South America. Revenues from our doctoring product line increased $1.2 million, or 10%, in the third quarter of 2011, excluding a $0.5 million increase from the favorable effect of currency translation, compared to the third quarter of 2010, primarily due to an increase in demand for our capital products in China and Europe and our parts and consumable products in North America and Europe. Revenues from our water-management product line increased $2.8 million, or 40%, in the third quarter of 2011, excluding a $0.3 million increase from the favorable effect of currency translation, compared to the third quarter of 2010, primarily due to the acquisition of M-Clean in May 2011 and increased demand for our capital products in North America.

Gross Profit Margin

Gross profit margins for the third quarters of 2011 and 2010 are as follows:

	Three Months Ended	
	October 1, 2011	October 2, 2010
Gross Profit Margin:		
Papermaking Systems	42.8%	44.4%
Fiber-based Products	36.5	28.3
	42.7%	44.1%

Results of Operations (continued)

Papermaking Systems Segment. The gross profit margin in the Papermaking Systems segment decreased to 42.8% in the third quarter of 2011 from 44.4% in the third quarter of 2010. This decrease resulted from lower gross profit margins in our stock-preparation product line and an unfavorable change in product mix. We anticipate our gross margin performance will be lower in the fourth quarter as compared to the first three quarters of 2011 primarily due to the shipment of large capital projects resulting in an unfavorable change in product mix.

Fiber-based Products. The gross profit margin in our Fiber-based Products business increased to 36.5% in the third quarter of 2011 from 28.3% in the third quarter of 2010 primarily due to manufacturing efficiencies from the increase in revenues.

Operating Expenses

Selling, general, and administrative expenses as a percentage of revenues were 31% and 34% in the third quarters of 2011 and 2010, respectively. Selling, general, and administrative expenses increased $3.6 million, or 16%, to $26.1 million in the third quarter of 2011 from $22.5 million in the third quarter of 2010. The increase in selling, general, and administrative expenses was largely due to increases of $1.0 million from the unfavorable effect of foreign currency translation, $0.9 million in operating costs from the acquisition of M-Clean, and $0.6 million in bad debt expense associated with a customer bankruptcy.

Total stock-based compensation expense was $1.0 million and $0.7 million in the third quarters of 2011 and 2010, respectively, and is included in selling, general, and administrative expenses in the accompanying condensed consolidated statement of income. As of October 1, 2011, unrecognized compensation cost related to stock-based compensation was approximately $5.1 million, which will be recognized over a weighted average period of 1.8 years.

Research and development expenses increased $0.1 million to $1.4 million in the third quarter of 2011 compared to $1.3 million in the third quarter of 2010 and represented 2% of revenues in both periods.

Other Income

Other income was $2.3 million and $0.7 million in the third quarters of 2011 and 2010, respectively, associated with gains on the sale of assets.

Interest Expense

Interest expense was $0.3 million in both the third quarters of 2011 and 2010.

Provision for Income Taxes

Our provision for income taxes was $0.8 million and $1.4 million in the third quarters of 2011 and 2010, respectively, and represented 7% and 24%, respectively, of pre-tax income. The effective tax rate of 7% in the third quarter of 2011 was lower than our statutory rate primarily due to the recognition of previously unrecognized tax benefits that resulted from the favorable settlement of a tax audit in a non-U.S. jurisdiction and the expiration of statutes of limitations in various jurisdictions, the expected utilization of foreign tax credits that were fully reserved in prior periods, and the favorable geographic distribution of worldwide earnings. The effective tax rate of 24% in the third quarter of 2010 was lower than our statutory rate primarily due to a favorable geographic distribution of earnings and the expected release of valuation allowances associated with the expected utilization in 2010 of various deferred tax assets that had been fully reserved in prior periods. We expect our recurring tax rate to be approximately 27% to 28% for the full year 2011and our effective tax rate, which is net of discrete tax benefits, to be approximately 22%, neither of which includes any assumptions related to the potential reversal of a portion of our tax valuation allowance.

We have established valuation allowances related to certain domestic and foreign deferred tax assets and tax credits. The valuation allowance as of January 1, 2011 was $25.9 million, consisting of $11.4 million in the U.S. and $14.5 million in foreign jurisdictions. Compliance with Financial Accounting Standards Board (FASB) Accounting Standards Codification 740 requires us to periodically evaluate the necessity of establishing or adjusting a valuation allowance for deferred tax assets depending on whether it is more likely than not that a related tax benefit will be recognized in future periods. When assessing the need for a valuation allowance in a tax jurisdiction, we evaluate the weight of all available evidence to determine whether it is more likely than not that some portion or all of the deferred income tax assets will be realized. As part of this evaluation, we consider our cumulative three-year history of earnings before income taxes, taxable income in prior carryback years, future reversals of existing taxable temporary differences, prudent and feasible tax planning strategies, and expected future results of operations. As of October 1, 2011, we were in a three-year cumulative income position in the U.S.; however, due to the uncertainty of profitability in

Results of Operations (continued)

future periods, we have maintained our full valuation allowance in the U.S. Assuming, among other positive and negative factors, that we meet our 2011 forecasted earnings in the U.S. and have sufficient 2012 forecasted earnings, we may release a portion of our U.S. valuation allowance in the fourth quarter of 2011. Our full valuation allowance in certain foreign jurisdictions was maintained as of October 1, 2011 as a result of the foreign subsidiaries being in a three-year cumulative loss position and the uncertainty of future profitability. Assuming, among other positive and negative factors, that certain of our foreign subsidiaries meet their 2011 forecasted earnings and have sufficient 2012 forecasted earnings, these foreign jurisdictions would be in a three-year cumulative income position and a portion of the foreign valuation allowance may be released during the fourth quarter of 2011.

Income from Continuing Operations

Income from continuing operations was $9.9 million in the third quarter of 2011 compared to $4.6 million in the third quarter of 2010. The increase in the 2011 period was primarily due to an increase in operating income of $4.5 million and, to a lesser extent, a decrease in our effective tax rate (see *Revenues*, *Gross Profit Margin*, *Operating Expenses*, and *Provision for Income Taxes* discussed above).

Loss from Discontinued Operation

Loss from the discontinued operation was $1.2 million and $5 thousand in the third quarters of 2011 and 2010, respectively. On October 24, 2011, we, our subsidiary, Composites LLC, and other co-defendants entered into an agreement to settle a nationwide class action lawsuit related to defective composites decking building products manufactured by Composites between April 2002 and October 2003. In connection with the settlement, we incurred a charge of $1.2 million in the third quarter of 2011. As of the end of the third quarter of 2011, we have accrued $2.6 million for the payment of claims under the settlement. If the actual claims submitted and approved under the settlement agreement exceed the amount of this reserve, we will reflect the amount of the additional claims paid in the results of the discontinued operation in future periods, up to a maximum of $5.0 million as agreed in the settlement agreement. We also accrued $0.7 million as of the end of the third quarter of 2011 for the payment of the plaintiffs' legal fees and incentives to representatives of the class, as agreed in the settlement agreement. The settlement is subject to court approval and there is no assurance that it will be approved in its present form or at all.

Recent Accounting Pronouncements

Intangibles - Goodwill and Other. In September 2011, the FASB issued Accounting Standards Update (ASU) No. 2011-08, *Intangibles - Goodwill and Other (Topic 350): Testing for Impairment*. The objective of this update is to simplify how entities test goodwill for impairment. Under the amendments in this update, an entity has the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events or circumstances, an entity determines it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step impairment test is unnecessary. However, if an entity concludes otherwise, then it is required to perform the first step of the two-step impairment test by calculating the fair value of the reporting unit and comparing the fair value with the carrying amount of the reporting unit, as described in Topic 350. If the carrying amount of a reporting unit exceeds its fair value, then the entity is required to perform the second step of the goodwill impairment test to measure the amount of the impairment loss, if any, as described in Topic 350. Under the amendments in this update, an entity has the option to bypass the qualitative assessment for any reporting unit in any period and proceed directly to performing the first step of the two-step goodwill impairment test. An entity may resume performing the qualitative assessment in any subsequent period. The amendments in this update are effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011, although early adoption is permitted. Adoption of this new guidance will not have an impact on our results of operations or financial position.

Comprehensive Income. In June 2011, the FASB issued ASU No. 2011-05, *Comprehensive Income (Topic 220): Presentation of Comprehensive Income*. The new guidance eliminates the current option to report other comprehensive income and its components in the statement of stockholders' equity. Instead, the new rule will require an entity to present net income and other comprehensive income in one continuous statement, referred to as the statement of comprehensive income, or in two separate but consecutive statements. While the new guidance changes the presentation of comprehensive income, there are no changes to the components that are recognized in net income or other comprehensive income under current accounting guidance. This new guidance is effective for interim and annual periods beginning after December 15, 2011. We will adopt this new rule in fiscal 2012. While the adoption of this new guidance will change the presentation of comprehensive income, it will not have an impact on our results of operations or financial position.

Results of Operations (continued)

Fair Value Measurements. In May 2011, the FASB issued ASU No. 2011-04, *Fair Value Measurement (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and International Financial Reporting Standards (IFRSs)*. ASU No. 2011-04 establishes a number of new requirements for fair value measurements. These include: (1) a prohibition on grouping financial instruments for purposes of determining fair value, except when an entity manages market and credit risks on the basis of the entity's net exposure to the group; (2) an extension of the prohibition against the use of a blockage factor to all fair value measurements (that prohibition currently applies only to financial instruments with quoted prices in active markets); and (3) a requirement that for recurring Level 3 fair value measurements, entities disclose quantitative information about unobservable inputs, a description of the valuation process used and qualitative details about the sensitivity of the measurements. In addition, for items not carried at fair value but for which fair value is disclosed, entities will be required to disclose the level within the fair value hierarchy that applies to the fair value measurement disclosed. This ASU is effective for interim and annual periods beginning after December 15, 2011. We will adopt this new rule in fiscal 2012. The adoption of this ASU is not expected to have a material impact on our consolidated financial statements.

First Nine Months 2011 Compared With First Nine Months 2010

The following table sets forth our unaudited condensed consolidated statement of income expressed as a percentage of total revenues from continuing operations for the first nine months of 2011 and 2010. The results of operations for the first nine months of 2011 are not necessarily indicative of the results to be expected for the full fiscal year.

	Nine Months Ended	
	October 1, 2011	October 2, 2010
Revenues	100%	100%
Costs and Operating Expenses:		
Cost of revenues	55	56
Selling, general, and administrative expenses	32	34
Research and development expenses	2	2
Restructuring costs and other income, net	(1)	(1)
	88	91
Operating Income	12	9
Interest Income	–	–
Interest Expense	–	–
Income from Continuing Operations Before Provision for Income Taxes	12	9
Provision for Income Taxes	2	2
Income from Continuing Operations	10%	7%

Revenues

Revenues for the first nine months of 2011 and 2010 from our Papermaking Systems segment and Fiber-based Products business are as follows:

	Nine Months Ended	
(In thousands)	October 1, 2011	October 2, 2010
Revenues:		
Papermaking Systems	$ 230,038	$ 189,691
Fiber-based Products	8,457	7,082
	$ 238,495	$ 196,773

Results of Operations (continued)

Papermaking Systems Segment. Revenues increased $40.3 million, or 21%, to $230.0 million in the first nine months of 2011 from $189.7 million in the first nine months of 2010, including a $9.5 million increase from the favorable effects of currency translation. Revenues in all our product lines increased, including $22.1 million, or 33%, from stock-preparation and $10.7 million, or 17%, from fluid-handling in the first nine months of 2011compared to the prior year period. Customers increased their spending on our capital equipment products, resulting in increased capital revenues of $25.6 million, or 34%, in the first nine months of 2011 compared to the first nine months of 2010. Revenues for our parts and consumables products in our Papermaking Systems segment increased $14.7 million, or 13%, from the first nine months of 2010 primarily due to increased demand for our products in Europe and North America.

Revenues in the first nine months of 2011 increased in all of our geographic regions compared to the first nine months of 2010, with the largest increases in China and Europe. In China, we saw a significant increase in revenues from large capital orders due to the continued economic growth in the region. Our revenues in China increased $18.4 million, or 74%, in the first nine months of 2011 compared to the prior year period. In Europe, our business benefited primarily from increased demand for our parts and consumables products, contributing to an overall increase in revenues of $12.6 million, or 20%, in this region in the first nine months of 2011 compared to the prior year period.

Fiber-based Products. Revenues increased $1.4 million, or 19%, to $8.5 million in the first nine months of 2011 from $7.1 million in the first nine months of 2010 primarily due to increased demand for our biodegradable granular products.

Papermaking Systems Segment by Product Line. The following table presents revenues for our Papermaking Systems segment by product line and the changes in revenues by product line between the first nine months of 2011 and 2010 including and excluding the effect of currency translation. The change in revenues excluding the effect of currency translation represents the change resulting from the conversion of current period revenues in local currency into U.S. dollars at prior period exchange rates, and then comparing this result to the prior period revenues in U.S. dollars. The presentation of the changes in revenues by product line excluding the effect of currency translation is a non-GAAP measure. We believe this non-GAAP measure helps investors gain a better understanding of our underlying operations, consistent with how management measures and forecasts our performance, especially when comparing such results to prior periods. This non-GAAP measure should not be considered superior to or a substitute for the corresponding GAAP measure.

(In millions)	Nine Months Ended October 1, 2011	Nine Months Ended October 2, 2010	Increase	Increase Excluding Effect of Currency Translation
Papermaking Systems Product Lines:				
Stock-Preparation	$ 88.7	$ 66.6	$ 22.1	$ 18.6
Fluid-Handling	72.4	61.7	10.7	6.8
Doctoring	41.8	37.5	4.3	2.9
Water-Management	25.2	22.0	3.2	2.5
Other	1.9	1.9	–	–
	$ 230.0	$ 189.7	$ 40.3	$ 30.8

Revenues in our stock-preparation product line in the first nine months of 2011 increased $18.6 million, or 28%, excluding a $3.5 million increase from the favorable effect of currency translation, compared to the first nine months of 2010, primarily due to higher demand for our capital equipment in China. In our fluid-handling product line, revenues in the first nine months of 2011 increased $6.8 million, or 11%, excluding a $3.9 million increase from the favorable effect of currency translation, compared to the prior year period primarily due to higher demand for our products in Europe and, to a lesser extent, our parts and consumable products in North America. Revenues from our doctoring product line increased $2.9 million, or 8%, in the first nine months of 2011, excluding a $1.4 million increase from the favorable effect of currency translation, compared to the first nine months of 2010, primarily due to an increase in demand for our parts and consumables products in North America and Europe and our capital products in China. Revenues from our water-management product line increased $2.5 million, or 12%, in the first nine months of 2011, excluding a $0.7 million increase from the favorable effect of currency translation, compared to the first nine months of 2010, primarily due to the acquisition of M-Clean and an increase in demand for our capital products in Europe.

Results of Operations (continued)

Gross Profit Margin

Gross profit margins for the first nine months of 2011 and 2010 are as follows:

	Nine Months Ended	
	October 1, 2011	October 2, 2010
Gross Profit Margin:		
Papermaking Systems	45.0%	44.3%
Fiber-based Products	50.3	46.8
	45.2%	44.4%

Papermaking Systems Segment. The gross profit margin in the Papermaking Systems segment increased to 45.0% in the first nine months of 2011 from 44.3% in the first nine months of 2010. This increase resulted from higher gross profit margins in all our product lines, except for our stock-preparation product line, which had a decrease in gross profit margins.

Fiber-based Products. The gross profit margin in our Fiber-based Products business increased to 50.3% in the first nine months of 2011 from 46.8% in the first nine months of 2010 primarily due to manufacturing efficiencies from the increase in revenues and, to a lesser extent, the lower cost of natural gas used in the production process.

Operating Expenses

Selling, general, and administrative expenses as a percentage of revenues were 32% and 34% in the first nine months of 2011 and 2010, respectively. Selling, general, and administrative expenses increased $10.1 million, or 15%, to $76.4 million in the first nine months of 2011 from $66.3 million in the first nine months of 2010, including a $2.5 million increase from the unfavorable effect of foreign currency translation. The increase in selling, general, and administrative expenses was largely due to higher salary, incentive, and commission expenses partly associated with improved operating performance in the first nine months of 2011 compared to the prior year period and increased operating costs as a result of the recently acquired M-Clean business.

Total stock-based compensation expense was $2.9 million and $2.0 million in the first nine months of 2011 and 2010, respectively, and is included in selling, general, and administrative expenses in the accompanying condensed consolidated statement of income.

Research and development expenses increased $0.2 million to $4.1 million in the first nine months of 2011 compared to $3.9 million in the first nine months of 2010 and represented 2% of revenues in both periods.

Restructuring Costs and Other Income, Net

Other income was $2.3 million in the first nine months of 2011 associated with the gain on the sale of real estate in China. Restructuring costs and other income, net was $1.1 million of income in the first nine months of 2010. Other income in the 2010 period included a gain of $1.1 million associated with the sale of real estate in the U.S. and a curtailment gain on a pension liability of $0.2 million associated with the reduction of 25 full-time positions in France. These gains were offset, in part, by restructuring costs of $0.2 million associated with previous restructuring plans.

Interest Income

Interest income increased to $0.3 million in the first nine months of 2011 from $0.1 million in the first nine months of 2010 primarily due to higher average foreign interest rates in the 2011 period.

Interest Expense

Interest expense decreased $0.2 million, or 20%, to $0.8 million in the first nine months of 2011 from $1.0 million in the first nine months of 2010 due to both lower outstanding borrowings and lower average domestic interest rates in the 2011 period compared to the 2010 period.

Results of Operations (continued)

Provision for Income Taxes

Our provision for income taxes was $6.0 million and $3.9 million in the first nine months of 2011 and 2010, respectively, and represented 21% and 22%, respectively, of pre-tax income. The effective tax rate of 21% in the first nine months of 2011 was lower than our statutory rate primarily due to the recognition of previously unrecognized tax benefits that resulted from the favorable settlement of a tax audit in a non-U.S. jurisdiction and the expiration of statutes of limitations in various jurisdictions, the expected utilization of foreign tax credits that were fully reserved in prior periods, and the favorable geographic distribution of worldwide earnings. The effective tax rate of 22% in the first nine months of 2010 was lower than our statutory rate primarily due to a favorable geographic distribution of earnings, the expected release of valuation allowances associated with the expected utilization in 2010 of various deferred tax assets that had been fully reserved in prior periods, and the utilization of foreign tax credits in the U.S.

Income from Continuing Operations

Income from continuing operations was $23.2 million in the first nine months of 2011 compared to $13.5 million in the first nine months of 2010. The increase in the 2011 period was primarily due to an increase in operating income of $11.4 million offset, in part, by an increase in our provision for income taxes (see *Revenues*, *Gross Profit Margin*, *Operating Expenses*, and *Provision for Income Taxes* discussed above).

Loss from Discontinued Operation

Loss from the discontinued operation was $1.2 million and $14 thousand in the first nine months of 2011 and 2010, respectively. On October 24, 2011, we, our subsidiary, Composites LLC, and other co-defendants entered into an agreement to settle a nationwide class action lawsuit related to defective composites decking building products manufactured by Composites between April 2002 and October 2003. In connection with the settlement, we incurred a charge of $1.2 million in the third quarter of 2011. As of the end of the third quarter of 2011, we have accrued $2.6 million for the payment of claims under the settlement. If the actual claims submitted and approved under the settlement agreement exceed the amount of this reserve, we will reflect the amount of the additional claims paid in the results of the discontinued operation in future periods, up to a maximum of $5.0 million as agreed in the settlement agreement. We also accrued $0.7 million as of the end of the third quarter of 2011 for the payment of the plaintiffs' legal fees and incentives to representatives of the class, as agreed in the settlement agreement.

Liquidity and Capital Resources

Consolidated working capital, including the discontinued operation, was $78.1 million at October 1, 2011, compared with $79.0 million at January 1, 2011. Included in working capital are cash and cash equivalents of $46.9 million and restricted cash of $1.2 million at October 1, 2011, compared with cash and cash equivalents of $61.8 million at January 1, 2011. At October 1, 2011, $39.9 million of cash and cash equivalents were held by our foreign subsidiaries.

First Nine Months of 2011

Our operating activities provided cash of $19.6 million in the first nine months of 2011. An increase in other current liabilities provided cash of $12.2 million in the first nine months of 2011. This increase was primarily associated with an increase of $5.5 million in billings in excess of costs and fees due to the timing of billings, and an increase in the receipt of customer deposits of $5.3 million. An increase in inventories used cash of $14.5 million in the first nine months of 2011, as we complete the manufacturing of large stock-preparation systems scheduled for delivery later in the year and in early 2012. In addition, in the first nine months of 2011 an increase in accounts receivable associated with increased revenues used cash of $4.8 million, and an increase in unbilled contract costs and fees due to the timing of billings used cash of $1.0 million.

Our investing activities used cash of $19.0 million in the first nine months of 2011 primarily for the acquisition of M-Clean, a European-based supplier of equipment that cleans paper machine fabrics and rolls, for approximately $14.9 million, net of cash acquired. We also used cash of $5.5 million for purchases of property, plant, and equipment in the first nine months of 2011. These uses of cash were offset, in part, by proceeds of $2.3 million from the sale of property, plant and equipment in the first nine months of 2011.

Our financing activities used cash of $16.4 million in the first nine months of 2011, including principal payments of $10.9 million on our outstanding debt obligations and $9.4 million for the repurchase of our common stock on the open market. During the first nine months of 2011, we also designated $1.2 million of cash as restricted for use as collateral for bank guarantees. All of these bank guarantees are scheduled to expire by September 30, 2012. These uses of cash were offset, in part, by borrowings of $5.0 million made under our revolving credit facility during the first nine months of 2011.

Liquidity and Capital Resources (continued)

First Nine Months of 2010

Our operating activities provided cash of $14.4 million in the first nine months of 2010. Increases in accounts receivable and inventories used cash of $12.5 million in the first nine months of 2010, while increases in accounts payable and other current liabilities provided cash of $9.5 million. The increase in accounts receivable of $7.3 million in 2010 was primarily due to the timing of customer payments in Europe and, to a lesser extent, increased sales in China. The increase in inventories of $5.1 million in 2010 was primarily due to delays in shipments of capital orders in China. The increase in other current liabilities of $5.9 million was primarily due to an increase in customer deposits as a result of increased order activity and an increase in accrued incentive compensation related to improved operating performance. The increase in accounts payable of $3.5 million in 2010 was primarily due to an increase in raw material purchases and the timing of payments in all our geographic regions.

Our investing activities used cash of $5.0 million in the first nine months of 2010. We used cash of $3.2 million for the acquisitions of Filtration Fibrewall Inc. and certain assets of a related company, Services Techniques HDS, Inc., Canadian-based suppliers of pressure screen baskets and dewatering equipment. We also used cash of $2.6 million as final consideration payments for acquisitions completed prior to 2010 and $2.0 million to purchase property, plant, and equipment. These uses of cash were offset, in part, by proceeds of $2.9 million from the sale of property, plant, and equipment.

Our financing activities used cash of $4.8 million in the first nine months of 2010. We used cash of $4.4 million to repurchase our common stock on the open market and $0.4 million for principal payments on outstanding debt obligations.

Revolving Credit Facility

On February 13, 2008, we entered into a five-year unsecured revolving credit facility (2008 Credit Agreement) in the aggregate principal amount of up to $75 million. The 2008 Credit Agreement also includes an uncommitted unsecured incremental borrowing facility of up to an additional $75 million. We can borrow up to $75 million under the 2008 Credit Agreement with a sublimit of $60 million within the 2008 Credit Agreement available for the issuance of letters of credit and bank guarantees. The principal on any borrowings made under the 2008 Credit Agreement is due on February 13, 2013. As of October 1, 2011, the outstanding balance borrowed under the 2008 Credit Agreement was $10.0 million. The amount we are able to borrow under the 2008 Credit Agreement is the total borrowing capacity less any outstanding borrowings, letters of credit and multi-currency borrowings issued under the 2008 Credit Agreement. As of October 1, 2011, we had $63.8 million of borrowing capacity available under the committed portion of the 2008 Credit Agreement.

Our obligations under the 2008 Credit Agreement may be accelerated upon the occurrence of an event of default under the 2008 Credit Agreement, which includes customary events of default including, without limitation, payment defaults, defaults in the performance of affirmative and negative covenants, the inaccuracy of representations or warranties, bankruptcy- and insolvency- related defaults, defaults relating to such matters as the Employment Retirement Income Security Act, uninsured judgments and the failure to pay certain indebtedness, and a change of control default.

The 2008 Credit Agreement contains negative covenants applicable to us and our subsidiaries, including financial covenants requiring us to comply with a maximum consolidated leverage ratio of 3.5 and a minimum consolidated fixed charge coverage ratio of 1.2, and restrictions on liens, indebtedness, fundamental changes, dispositions of property, making certain restricted payments (including dividends and stock repurchases), investments, transactions with affiliates, sale and leaseback transactions, swap agreements, changing our fiscal year, arrangements affecting subsidiary distributions, entering into new lines of business, and certain actions related to the discontinued operation. As of October 1, 2011, we were in compliance with these covenants.

Commercial Real Estate Loan

On May 4, 2006, we borrowed $10 million under a promissory note (2006 Commercial Real Estate Loan). The 2006 Commercial Real Estate Loan is repayable in quarterly installments of $125 thousand over a ten-year period with the remaining principal balance of $5 million due upon maturity. As of October 1, 2011, the remaining balance on the 2006 Commercial Real Estate Loan was $7.4 million.

Our obligations under the 2006 Commercial Real Estate Loan may be accelerated upon the occurrence of an event of default under the 2006 Commercial Real Estate Loan and the mortgage and security agreements, which includes customary events of default including, without limitation, payment defaults, defaults in the performance of covenants and obligations, the inaccuracy of representations or warranties, bankruptcy- and insolvency-related defaults, liens on the properties or collateral and uninsured

Liquidity and Capital Resources (continued)

judgments. In addition, the occurrence of an event of default under the 2008 Credit Agreement or any successor credit facility would be an event of default under the 2006 Commercial Real Estate Loan.

Interest Rate Swap Agreements

To hedge the exposure to movements in the three-month LIBOR rate on outstanding debt, on February 13, 2008, we entered into a swap agreement (2008 Swap Agreement). The 2008 Swap Agreement has a five-year term and a $15 million notional value, which decreased to $10 million on December 31, 2010 and will decrease to $5 million on December 30, 2011. Under the 2008 Swap Agreement, on a quarterly basis we receive a three-month LIBOR rate and pay a fixed rate of interest of 3.265%. We also entered into a swap agreement in 2006 (2006 Swap Agreement) to convert the 2006 Commercial Real Estate Loan from a floating to a fixed rate of interest. The 2006 Swap Agreement has the same terms and quarterly payment dates as the corresponding debt, and reduces proportionately in line with the amortization of the 2006 Commercial Real Estate Loan. Under the 2006 Swap Agreement, we receive a three-month LIBOR rate and pay a fixed rate of interest of 5.63%. As of October 1, 2011, all of our outstanding debt was hedged through interest rate swap agreements, which had an unrealized loss of $1.5 million. Our management believes that any credit risk associated with the 2006 and 2008 Swap Agreements is remote based on our financial position and the creditworthiness of the financial institution issuing the swap agreements.

The counterparty to the swap agreement could demand an early termination of the swap agreement if we are in default under the 2008 Credit Agreement, or any agreement that amends or replaces the 2008 Credit Agreement in which the counterparty is a member, and we are unable to cure the default. An event of default under the 2008 Credit Agreement includes customary events of default and failure to comply with financial covenants, including a maximum consolidated leverage ratio of 3.5 and a minimum consolidated fixed charge coverage ratio of 1.2. The unrealized loss of $1.5 million as of October 1, 2011 represents the estimated amount that we would pay to the counterparty in the event of an early termination.

Additional Liquidity and Capital Resources

On October 27, 2010, our board of directors approved the repurchase by us of up to $20 million of our equity securities during the period from November 5, 2010 through November 5, 2011. Through the end of the third quarter of 2011, we had repurchased 429,715 shares of our common stock for $9.4 million under this authorization. On October 26, 2011, our board of directors approved the repurchase by us of up to $30 million of our equity securities during the period from November 6, 2011 to November 6, 2012. From October 1, 2011 to October 28, 2011, we had not made any repurchases under these authorizations.

It is our intention to reinvest indefinitely the earnings of our international subsidiaries in order to support the current and future capital needs of their operations. Through October 1, 2011, we have not provided for U.S. income taxes on approximately $115.0 million of unremitted foreign earnings. The U.S. tax cost has not been determined due to the fact that it is not practicable to estimate at this time. The related foreign tax withholding, which would be required if we were to remit the foreign earnings to the U.S., would be approximately $0.9 million.

In connection with the settlement of the class action lawsuit related to our discontinued composites building products business, we incurred a charge of $1.2 million (reported in loss from discontinued operation) in the third quarter of 2011. As of the end of the third quarter of 2011, we accrued $2.6 million for the payment of claims under the settlement. If the actual claims submitted and approved under the settlement agreement exceed the amount of this reserve, we will reflect the amount of the additional claims paid in the results of the discontinued operation in future periods, up to a maximum of $5.0 million as agreed in the settlement agreement.

Although we currently have no material commitments for capital expenditures, we plan to make expenditures of approximately $3 million during the remainder of 2011 for property, plant, and equipment.

In the future, our liquidity position will be primarily affected by the level of cash flows from operations, cash paid to satisfy debt repayments, capital projects, stock repurchases, or additional acquisitions, if any. We believe that our existing resources, together with the cash available from our credit facilities and the cash we expect to generate from continuing operations, will be sufficient to meet the capital requirements of our current operations for the foreseeable future.

Item 3 – Quantitative and Qualitative Disclosures About Market Risk

Our exposure to market risk from changes in interest rates and foreign currency exchange rates has not changed materially from our exposure at year-end 2010 as disclosed in Item 7A of our Annual Report on Form 10-K for the fiscal year ended January 1, 2011, filed with the SEC.

Item 4 – Controls and Procedures

(a) Evaluation of Disclosure Controls and Procedures

Our management, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of October 1, 2011. The term "disclosure controls and procedures," as defined in Securities Exchange Act Rules 13a-15(e) and 15d-15(e), means controls and other procedures of a company that are designed to ensure that information required to be disclosed by the company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized, and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based upon the evaluation of our disclosure controls and procedures as of October 1, 2011, our Chief Executive Officer and Chief Financial Officer concluded that as of October 1, 2011, our disclosure controls and procedures were effective at the reasonable assurance level.

(b) Changes in Internal Control Over Financial Reporting

There have not been any changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended) during the fiscal quarter ended October 1, 2011 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II – OTHER INFORMATION

Item 1 – Legal Proceedings

Not applicable.

Item 1A – Risk Factors

In connection with the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, we wish to caution readers that the following important factors, among others, in some cases have affected, and in the future could affect, our actual results and could cause our actual results in 2011 and beyond to differ materially from those expressed in any forward-looking statements made by us, or on our behalf.

Our business is dependent on worldwide and local economic conditions as well as the condition of the pulp and paper industry.

We sell products worldwide primarily to the pulp and paper industry, which is a cyclical industry. Generally, the financial condition of the global pulp and paper industry corresponds to general worldwide economic conditions, as well as to a number of other factors, including pulp and paper production capacity relative to demand in the geographic markets in which we compete. Although global markets appeared to be recovering in recent periods from the extreme disruptions which began in 2008, uncertainty about continuing economic stability and the potential for another recession has become heightened in the second half of 2011. Our business and performance was significantly affected by the global economic crisis and would be negatively affected by a return of economic uncertainty, either globally or regionally. Uncertainty about global and regional economic conditions negatively affected, and may in the future negatively affect, demand for our customers' products and for our products, especially our capital equipment products. Also, uncertainty regarding economic conditions has caused, and may in the future cause, liquidity and credit issues for many businesses, including our customers in the pulp and paper industry as well as other industries, and may result in their inability to fund projects, capacity expansion plans, and to some extent, routine operations. These conditions have resulted, and may in the future result, in a number of structural changes in the pulp and paper industry, including decreased spending, mill closures, consolidations, and bankruptcies, all of which negatively affect our business, revenue, and profitability. Any renewed financial and economic turmoil affecting the worldwide economy or the banking system and financial markets, in particular, due to political or economic developments could cause the expectations for our business to differ materially in the future.

Our financial performance will be negatively impacted if there are delays in customers securing financing or our customers become unable to secure such financing. The inability of our customers to obtain credit may affect our ability to recognize revenue and income, particularly on large capital equipment orders from new customers for which we may require letters of credit. We may also be unable to issue letters of credit to our customers, which are required in some cases to guarantee performance, during periods of economic uncertainty.

Paper producers have been, and may in the future be, negatively affected by higher operating costs. Paper companies curtail their capital and operating spending during periods of economic uncertainty and are cautious about resuming spending as market conditions improve. As paper companies consolidate operations in response to market weakness, they frequently reduce capacity, increase downtime, defer maintenance and upgrades, and postpone or even cancel capacity addition or expansion projects. It is difficult to accurately forecast our revenues and earnings per share during periods of economic uncertainty.

A significant portion of our international sales has, and may in the future, come from China and we operate several manufacturing facilities in China, which exposes us to political, economic, operational and other risks.

We have historically had significant revenues from China, operate significant manufacturing facilities in China, and manufacture and source equipment and components from China. As a result, we are exposed to increased risk in the event of economic slowdowns, changes in the policies of the Chinese government, political unrest, unstable economic conditions, or other developments in China or in U.S.-China relations that are adverse to trade, including enactment of protectionist legislation or trade or currency restrictions. Policies of the Chinese government to target slower economic growth to avoid inflation, may negatively affect our business in China if customers are unable to expand capacity or obtain financing for expansion or improvement projects. Our bookings activity from China tends to be more variable than in other geographic regions, as the China pulp and paper industry historically has experienced, and in the future may experience, periods of significant capacity expansion to meet demand followed by a period of stagnant activity while overcapacity is absorbed. These cycles result in periods of significant bookings activity for our capital products and increased revenues followed by a significant decrease in bookings or potential delays in shipments and order placements by our customers as they attempt to balance supply and demand. As a consequence, our bookings and revenues in China tend to be uneven and difficult to predict. Paper companies in China are scheduled to bring online significant capacity additions through the first half of 2012; however, this capacity growth has been uneven and the larger paper producers have recently announced delays in new capacity start-ups in reaction to softer market conditions. In general, as significant capacity additions come online, paper producers have often deferred and could in the future defer further investments until the market absorbs the new production. This could negatively affect our bookings and revenue activity in China.

In addition, orders from customers in China, particularly for large stock-preparation systems that have been tailored to a customer's specific requirements, have credit risks higher than we generally incur elsewhere, and some orders are subject to the receipt of financing approvals from the Chinese government. For this reason, we do not record signed contracts from customers in China for large stock-preparation systems as orders until we receive the down payments for such contracts. The timing of the receipt of these orders and the down payments are uncertain and there is no assurance that we will be able to recognize revenue on these contracts. Delays in the receipt of payments and letters of credit affect when revenues can be recognized on these contracts, making it difficult to accurately forecast our future financial performance. We may experience a loss if a contract is cancelled prior to the receipt of a down payment in the event we commence engineering or other work associated with the contract. We currently have a larger inventory than usual awaiting shipment to customers. We could have excess and obsolete inventory if contracts are cancelled and we cannot re-sell the equipment. In addition, we may experience a loss if the contract is cancelled, or the customer does not fulfill its obligations under the contract, prior to the receipt of a letter of credit or final payments covering the remaining balance of the contract. In those instances in which a letter of credit is required, it may represent 80% or more of the total order.

We may be unable to expand capacity sufficiently in China to meet current demand.

We experienced a large increase in demand for our stock-preparation products in China beginning in the fourth quarter of 2010. We have implemented a program to meet this demand, which includes expanding our manufacturing capacity in China, hiring additional workers, and accelerating investment in capital equipment. In some cases, we have shifted, and may continue in the future to shift, some production to our other manufacturing plants outside of China. While we have made significant progress toward implementing our plans and continue to believe that we will meet all of our customer commitments, there can be no assurance that we will be successful, which could expose us to contractual penalties. In addition, shifting to higher-cost production facilities outside China generally reduces our gross profit margins on these products. Our business and reputation could be damaged by our inability to perform and our financial performance could suffer as a consequence.

Commodity or component price increases and significant shortages of commodities and component products may adversely impact our financial results or our ability to meet commitments to customers.

We use steel, stainless steel, brass, bronze, and other commodities to manufacture our products. We also use natural gas in the production of our fiber-based granular products. As a result, unanticipated increases in the prices of such commodities could increase our costs more than expected, negatively impacting our business, results of operations and financial condition if we are unable to fully offset the effect of these increased costs through price increases, productivity improvements, or cost reduction programs.

We rely on suppliers to secure commodity and component products required for the manufacture of our products. A disruption in deliveries to or from suppliers or decreased availability of such components or commodities could have an adverse effect on our ability to meet our commitments to customers or increase our operating costs. We believe our sources of raw materials and component products will generally be sufficient for our needs in the foreseeable future. However, our business, results of operations or financial condition could be negatively impacted if supply is insufficient for our operations.

We are dependent on two paper mills for the fiber used in the manufacture of our fiber-based granular products. From time to time we have experienced, and may in the future experience, some difficulty obtaining sufficient raw material to operate at optimal production levels. We continue to work with the mills to ensure a stable supply of raw material. To date, we have been able to meet all of our customer delivery requirements, but there can be no assurance that we will be able to meet future delivery requirements. Although we believe our relationships with the mills are good, the mills could decide not to continue to supply sufficient papermaking byproducts, or may not agree to continue to supply such products on commercially reasonable terms. If the mills were unable or unwilling to supply us sufficient fiber, we would be forced to find one or more alternative sources of supply of this raw material. We may be unable to find alternative supplies on commercially reasonable terms or could incur excessive transportation costs if an alternative supplier were found, which would increase our manufacturing costs, and might prevent prices for our products from being competitive or require closure of this business.

Our business is subject to economic, currency, political, and other risks associated with international sales and operations.

During the first nine months of 2011 and 2010, approximately 63% and 57%, respectively, of our sales were to customers outside the United States, principally in Europe and China. In addition, we operate several manufacturing operations worldwide, including those in China, Europe, Mexico, and Brazil. International revenues and operations are subject to a number of risks, including the following:

– agreements may be difficult to enforce and receivables difficult to collect through a foreign country’s legal system,
– foreign customers may have longer payment cycles,
– foreign countries may impose additional withholding taxes or otherwise tax our foreign income, impose tariffs, adopt other restrictions on foreign trade, impose currency restrictions or enact other protectionist or anti-trade measures,
– worsening economic conditions may result in worker unrest, labor actions, and potential work stoppages,
– political unrest, such as that currently occurring in North Africa and the Middle East, may disrupt commercial activities of ours or our customers,
– it may be difficult to repatriate funds, due to unfavorable domestic and foreign tax consequences or other restrictions or limitations imposed by foreign governments, and
– the protection of intellectual property in foreign countries may be more difficult to enforce.

Although we seek to charge our customers in the same currency in which our operating costs are incurred, fluctuations in currency exchange rates may affect product demand and adversely affect the profitability in U.S. dollars of products we provide in international markets. In addition, our inability to repatriate funds could adversely affect our ability to service our debt obligations. Any of these factors could have a material adverse impact on our business and results of operations. Furthermore, while some risks can be hedged using derivatives or other financial instruments, or may be insurable, such attempts to mitigate these risks may be costly and not always successful.

We are subject to intense competition in all our markets.

We believe that the principal competitive factors affecting the markets for our products include quality, price, service, technical expertise, and product performance and innovation. Our competitors include a number of large multinational corporations that may have substantially greater financial, marketing, and other resources than we do. As a result, they may be able to adapt more quickly to new or emerging technologies and changes in customer requirements, or to devote greater resources to the promotion and sale of their services and products. Competitors’ technologies may prove to be superior to ours. Our current products, those under development, and our ability to develop new technologies may not be sufficient to enable us to compete effectively. Competition, especially in China, has increased as new companies enter the market and existing competitors expand their product lines and manufacturing operations.

Adverse changes to the soundness of our suppliers and customers could affect our business and results of operations.

All of our businesses are exposed to risk associated with the creditworthiness of our key suppliers and customers, including pulp and paper manufacturers and other industrial customers, many of which may be adversely affected by the volatile conditions in the financial markets, worldwide economic downturns, and difficult economic conditions. These conditions could result in financial instability, bankruptcy, or other adverse effects at any of our suppliers or customers. The consequences of such adverse effects could include the interruption of production at the facilities of our suppliers, the reduction, delay or cancellation of customer orders, delays in or the inability of customers to obtain financing to purchase our products, and bankruptcy of customers or other creditors. Any adverse changes to the soundness of our suppliers or customers may adversely affect our cash flow, profitability and financial condition.

Changes in our effective tax rate may impact our results of operations.

We derive a significant portion of our revenue and earnings from our international operations, and are subject to income and other taxes in the U.S. and numerous foreign jurisdictions. A number of factors may increase our effective tax rate, including: increases in tax rates in various jurisdictions; unanticipated decreases in the amount of profit in jurisdictions with low statutory tax rates; the resolution of issues arising from tax audits with various tax authorities; changes in the valuation of our deferred tax assets and liabilities; adjustments to income taxes upon finalization of various tax returns; increases in expenses not deductible for tax purposes, including impairments of goodwill in connection with acquisitions; changes in available tax credits or our ability to utilize foreign tax credits; and changes in tax laws or the interpretation of such tax laws. Any significant increase in our future effective tax rates would adversely impact our net income for future periods.

We may be required to reorganize our operations in response to changing conditions in the worldwide economy and the pulp and paper industry, and such actions may require significant expenditures and may not be successful.

We have undertaken various restructuring measures in the past in response to changing market conditions in the countries in which we operate and in the pulp and paper industry in general, which have affected our business. We may engage in additional cost reduction programs in the future. We may not recoup the costs of programs we have already initiated, or other programs in which we may decide to engage in the future, the costs of which may be significant. In connection with any future plant closures, delays or failures in the transition of production from existing facilities to our other facilities in other geographic regions could also adversely affect our results of operations. In addition, it is difficult to accurately forecast our financial performance in periods of economic uncertainty in a region or globally, and the efforts we have made or may make to align our cost structure may not be sufficient or able to keep pace with rapidly changing business conditions. Our profitability may decline if our restructuring efforts do not sufficiently reduce our future costs and position us to maintain or increase our sales.

Adverse changes to the soundness of financial institutions could affect us.

We have relationships with many financial institutions, including lenders under our credit facilities and insurance underwriters, and from time to time, we execute transactions with counterparties in the financial industry, such as our interest rate swap arrangements and other hedging transactions. As a consequence of volatility in the financial markets, these financial institutions or counterparties could be adversely affected and we may not be able to access credit facilities in the future, complete transactions as intended, or otherwise obtain the benefit of the arrangements we have entered into with such financial parties, which could adversely affect our business and results of operations.

Our debt may adversely affect our cash flow and may restrict our investment opportunities.

In 2008, we entered into a five-year unsecured revolving credit facility (2008 Credit Agreement) in the aggregate principal amount of up to $75 million. The 2008 Credit Agreement also includes an uncommitted unsecured incremental borrowing facility of up to an additional $75 million. We had $10 million outstanding under the 2008 Credit Agreement as of October 1, 2011 and we have also borrowed additional amounts under other agreements to fund our operations. We may also obtain additional long-term debt and working capital lines of credit to meet future financing needs, which would have the effect of increasing our total leverage. Our indebtedness could have negative consequences, including:

– increasing our vulnerability to adverse economic and industry conditions,
– limiting our ability to obtain additional financing,
– limiting our ability to pay dividends on or to repurchase our capital stock,
– limiting our ability to complete a merger or an acquisition,
– limiting our ability to acquire new products and technologies through acquisitions or licensing agreements, and
– limiting our flexibility in planning for, or reacting to, changes in our business and the industries in which we compete.

Our existing indebtedness bears interest at floating rates and as a result, our interest payment obligations on our indebtedness will increase if interest rates increase. As of October 1, 2011, all of our outstanding floating rate debt was hedged through interest rate swap agreements. The unrealized loss associated with these swap agreements was $1.5 million as of October

1, 2011. This unrealized loss represents the estimated amount for which the swap agreements could be settled. The counterparty to the swap agreements could demand an early termination of the swap agreements if we are in default under the 2008 Credit Agreement, or any agreement that amends or replaces the 2008 Credit Agreement in which the counterparty is a member, and we are unable to cure the default. If these swap agreements were terminated prior to the scheduled maturity date and if we were required to pay cash for the value of the swap, we would incur a loss, which would adversely affect our financial results.

Our ability to satisfy our obligations and to reduce our total debt depends on our future operating performance and on economic, financial, competitive, and other factors beyond our control. Our business may not generate sufficient cash flows to meet these obligations or to successfully execute our business strategy. The 2008 Credit Agreement includes certain financial covenants, and our failure to comply with these covenants could result in an event of default under the 2008 Credit Agreement, the swap agreements, and our other credit facilities, and would have significant negative consequences for our current operations and our future ability to fund our operations and grow our business. If we are unable to service our debt and fund our business, we may be forced to reduce or delay capital expenditures or research and development expenditures, seek additional financing or equity capital, restructure or refinance our debt, or sell assets.

Restrictions in our 2008 Credit Agreement may limit our activities.

Our 2008 Credit Agreement contains, and future debt instruments to which we may become subject may contain, restrictive covenants that limit our ability to engage in activities that could otherwise benefit us, including restrictions on our ability and the ability of our subsidiaries to:

– incur additional indebtedness,
– pay dividends on, redeem, or repurchase our capital stock,
– make investments,
– create liens,
– sell assets,
– enter into transactions with affiliates, and
– consolidate, merge, or transfer all or substantially all of our assets and the assets of our subsidiaries.

We are also required to meet specified financial covenants under the terms of our 2008 Credit Agreement. Our ability to comply with these financial restrictions and covenants is dependent on our future performance, which is subject to prevailing economic conditions and other factors, including factors that are beyond our control such as currency exchange rates, interest rates, changes in technology, and changes in the level of competition. Our failure to comply with any of these restrictions or covenants may result in an event of default under our 2008 Credit Agreement and other loan obligations, which could permit acceleration of the debt under those instruments and require us to repay the debt before its scheduled due date. If an event of default were to occur, we might not have sufficient funds available to make the payments required under our indebtedness. If we are unable to repay amounts owed under our debt agreements, those lenders may be entitled to foreclose on and sell the collateral that secures our borrowings under the agreements.

The class action settlement regarding our discontinued composites building products business, if not approved by the court, could expose us to additional litigation, which if we are unable to successfully defend, could have a material adverse effect on our consolidated financial results.

On October 21, 2005, our Composites LLC subsidiary sold substantially all of its assets to a third party and retained certain liabilities associated with the operation of the business prior to the sale, including warranty obligations related to products manufactured prior to the sale date (Retained Liabilities). Composites LLC retained all of the cash proceeds received from the asset sale in 2005 and continued to administer and pay warranty claims from the sale proceeds into the third quarter of 2007, when it announced that it no longer had sufficient funds to honor warranty claims, was unable to pay or process warranty claims, and ceased doing business.

Composites LLC, jointly and severally with its parent company Kadant Inc., agreed to indemnify the original buyer and a subsequent purchaser of the business against losses arising from claims associated with the Retained Liabilities. This indemnification obligation is contractually limited to approximately $8.4 million. All activity related to this business is classified in the results of the discontinued operation in our consolidated financial statements.

We were previously named as co-defendants, together with Composites LLC and two other defendants, in several state class action complaints and one federal class action complaint filed in 2008 and 2009, as disclosed in our prior SEC filings. These complaints sought to recover damages associated with allegedly defective composite building products manufactured by Composites LLC between April 2002 and October 2003. This litigation has been dismissed, in the case of the federal class action, and voluntarily withdrawn without prejudice by the state plaintiffs. In October 2011, we, our Composites LLC subsidiary, and other co-defendants entered into an agreement with the plaintiff class representatives intended to settle these claims in a nationwide class action, filed in Connecticut state court. Under the settlement agreement, we have agreed to provide reimbursement to eligible settlement class members who submit a proof of claim, documenting, among other matters, original proof of purchase and degradation. The total reimbursement is capped at $5.0 million and the settlement agreement is subject to the approval of the court. In connection with the settlement agreement, we and the other co-defendants have not admitted any wrongdoing, any violation of any statute or law, or the truth of any claims or allegations of the plaintiffs. The settlement is subject to court approval and there is no assurance that it will be approved in its present form or at all. If the settlement is not approved by the court, we may be exposed to new complaints against us or the other indemnified parties. While we continue to believe any such asserted or possible claims against us or other indemnified parties would be without merit, the cost of litigation and the outcome, including any settlement, could adversely affect our consolidated financial results.

As of the end of the third quarter of 2011, we accrued $2.6 million for the payment of claims under the settlement. If the actual claims submitted and approved under the settlement agreement exceed the amount of this reserve, we will reflect the amount of the additional claims paid in the results of the discontinued operation in future periods, up to a maximum of $5.0 million as agreed in the settlement agreement. Any increases in the amount of accrued claims beyond the amount of the reserve, would adversely affect our consolidated financial results.

Our inability to successfully identify and complete acquisitions or successfully integrate any new or previous acquisitions could have a material adverse effect on our business.

Our strategy includes the acquisition of technologies and businesses that complement or augment our existing products and services. Any such acquisition involves numerous risks that may adversely affect our future financial performance and cash flows. These risks include:

– competition with other prospective buyers resulting in our inability to complete an acquisition or in us paying substantial premiums over the fair value of the net assets of the acquired business,
– inability to obtain regulatory approval, including antitrust approvals,
– difficulty in assimilating operations, technologies, products and the key employees of the acquired business,
– inability to maintain existing customers or to sell the products and services of the acquired business to our existing customers,
– diversion of management's attention away from other business concerns,
– inability to improve the revenues and profitability or realize the cost savings and synergies expected in the acquisition,
– assumption of significant liabilities, some of which may be unknown at the time,
– potential future impairment of the value of goodwill and intangible assets acquired, and
– identification of internal control deficiencies of the acquired business.

In 2008, we recorded a $40.3 million impairment charge to write down the goodwill associated with the stock-preparation reporting unit within our Papermaking Systems segment. We may incur additional impairment charges to write down the value of our goodwill and acquired intangible assets in the future if the assets are not deemed recoverable, which could have a material adverse effect on our operating results.

Our inability to protect our intellectual property could have a material adverse effect on our business. In addition, third parties may claim that we infringe their intellectual property, and we could suffer significant litigation or licensing expense as a result.

We seek patent and trade secret protection for significant new technologies, products, and processes because of the length of time and expense associated with bringing new products through the development process and into the marketplace. We own numerous U.S. and foreign patents, and we intend to file additional applications, as appropriate, for patents covering our products. Patents may not be issued for any pending or future patent applications owned by or licensed to us, and the claims allowed under any issued patents may not be sufficiently broad to protect our technology. Any issued patents owned by or licensed to us may be challenged, invalidated, or circumvented, and the rights under these patents may not provide us with competitive advantages. In addition, competitors may design around our technology or develop competing technologies. Intellectual property rights may also be unavailable or limited in some foreign countries, which could make it easier for competitors to capture increased market share. We could incur substantial costs to defend ourselves in suits brought against us, including for alleged infringement of third party rights, or in suits in which we may assert our intellectual property rights against others. An unfavorable outcome of any such litigation could have a material adverse effect on our business and results of operations. In addition, as our patents expire, we rely on trade secrets and proprietary know-how to protect our products. We cannot be sure the steps we have taken or will take in the future will be adequate to deter misappropriation of our proprietary information and intellectual property. Of particular concern are developing countries, such as China, where the laws, courts, and administrative agencies may not protect our intellectual property rights as fully as in the United States or Europe.

We seek to protect trade secrets and proprietary know-how, in part, through confidentiality agreements with our collaborators, employees, and consultants. These agreements may be breached, we may not have adequate remedies for any breach, and our trade secrets may otherwise become known or be independently developed by our competitors, or our competitors may otherwise gain access to our intellectual property.

Failure of our information systems or breaches of data security could impact our business.

We operate a geographically dispersed business and rely on the electronic storage and transmission of proprietary and confidential information, including technical and financial information, among our operations, customers and suppliers. In addition, for some of our operations, we rely on information systems controlled by third parties. System failures, network disruptions and breaches of data security could limit our ability to conduct business as normal, including our ability to communicate and transact business with our customers and suppliers; result in the loss or misuse of this information, the loss of business or customers, or damage to our brand or reputation; or interrupt or delay reporting our financial results. Such system failures or unauthorized access could be caused by external theft or attack, misconduct by our employees, suppliers, or competitors, or natural disasters. In addition, the cost and operational consequences of implementing further data protection measures could be significant.

Our share price will fluctuate.

Stock markets in general and our common stock in particular experienced significant price and volume volatility during the 2008 to 2009 recession, have experienced significant volatility in the third quarter of 2011, and may experience significant price and volume volatility from time to time in the future. The market price and trading volume of our common stock may continue to be subject to significant fluctuations due not only to general stock market conditions but also to a change in sentiment in the market regarding our operations, business prospects, or future funding. Given the nature of the markets in which we participate and the impact of accounting standards related to revenue recognition, we may not be able to reliably predict future revenues and profitability, and unexpected changes may cause us to adjust our operations. A large proportion of our costs are fixed, due in part to our significant selling, research and development, and manufacturing costs. Thus, small declines in revenues could disproportionately affect our operating results. Other factors that could affect our share price and quarterly operating results include:

– failure of our products to pass contractually agreed upon acceptance tests, which would delay or prohibit recognition of revenues under applicable accounting guidelines,
– changes in the assumptions used for revenue recognized under the percentage-of-completion method of accounting,
– fluctuations in revenues due to customer-initiated delays in product shipments,
– failure of a customer, particularly in Asia, to comply with an order’s contractual obligations or inability of a customer to provide financial assurances of performance,
– adverse changes in demand for and market acceptance of our products,
– competitive pressures resulting in lower sales prices for our products,
– adverse changes in the pulp and paper industry,
– delays or problems in our introduction of new products,
– delays or problems in the manufacture of our products,
– our competitors’ announcements of new products, services, or technological innovations,
– contractual liabilities incurred by us related to guarantees of our product performance,
– increased costs of raw materials or supplies, including the cost of energy,
– changes in the timing of product orders,
– impact of new acquisition accounting, including the treatment of acquisition and restructuring costs as period costs,
– fluctuations in our effective tax rate,
– the operating and share price performance of companies that investors consider to be comparable to us, and
– changes in global financial markets and global economies and general market conditions.

Anti-takeover provisions in our charter documents and under Delaware law could prevent or delay transactions that our shareholders may favor.

Provisions of our charter and bylaws may discourage, delay, or prevent a merger or acquisition that our shareholders may consider favorable, including transactions in which shareholders might otherwise receive a premium for their shares. For example, these provisions:

– authorize the issuance of “blank check” preferred stock without any need for action by shareholders,
– provide for a classified board of directors with staggered three-year terms,
– require supermajority shareholder voting to effect various amendments to our charter and bylaws,
– eliminate the ability of our shareholders to call special meetings of shareholders,
– prohibit shareholder action by written consent, and
– establish advance notice requirements for nominations for election to our board of directors or for proposing matters that can be acted on by shareholders at shareholder meetings.

Prior to July 2011, we had a shareholder rights plan, which may have had anti-takeover effects under certain circumstances. This shareholder rights plan expired by its terms in July 2011 and was not renewed by our board of directors. However, our board of directors could adopt a new shareholder rights plan in the future that could have anti-takeover effects and might discourage, delay, or prevent a merger or acquisition that our board of directors does not believe is in our best interests and those of our shareholders, including transactions in which shareholders might otherwise receive a premium for their shares.

Item 2 – Unregistered Sales of Equity Securities and Use of Proceeds

The following table provides information about purchases by us of our common stock during the third quarter of 2011:

Issuer Purchases of Equity Securities

Period	Total Number of Shares Purchased (1)	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans (1)	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans
7/3/11 – 7/31/11	–	–	–	$ 20,000,000
8/1/11 – 8/31/11	429,715	$ 21.98	429,715	$ 10,554,872
9/1/11 – 10/1/11	–	–	–	$ 10,554,872
Total:	429,715	$ 21.98	429,715	

(1) On October 27, 2010, our board of directors approved the repurchase by us of up to $20 million of our equity securities during the period from November 5, 2010 through November 5, 2011. Repurchases may be made in public or private transactions, including under Securities Exchange Act Rule 10b-5-1 trading plans. In the third quarter of 2011, we repurchased 429,715 shares of our common stock for $9.4 million under this authorization.

Item 6 – Exhibits

See Exhibit Index on the page immediately preceding exhibits.

KADANT INC.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized as of the 9th day of November, 2011.

KADANT INC.

/s/ Thomas M. O'Brien

Thomas M. O'Brien
Executive Vice President and Chief Financial Officer
(Principal Financial Officer)

KADANT INC.

EXHIBIT INDEX

Exhibit Number	Description of Exhibit
31.1	Certification of the Principal Executive Officer of the Registrant Pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended.
31.2	Certification of the Principal Financial Officer of the Registrant Pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended.
32	Certification of the Chief Executive Officer and the Chief Financial Officer of the Registrant Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS	XBRL Instance Document.*
101.SCH	XBRL Taxonomy Extension Schema Document.*
101.CAL	XBRL Taxonomy Calculation Linkbase Document.*
101.LAB	XBRL Taxonomy Label Linkbase Document.*
101.PRE	XBRL Taxonomy Presentation Linkbase Document.*

* Submitted electronically herewith.

Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language): (i) Condensed Consolidated Statement of Income for the three months and nine months ended October 1, 2011 and October 2, 2010, (ii) Condensed Consolidated Balance Sheet at October 1, 2011 and January 1, 2011, (iii) Condensed Consolidated Statement of Cash Flows for the nine months ended October 1, 2011 and October 2, 2010, and (iv) Notes to Condensed Consolidated Financial Statements.

In accordance with Rule 406T of Regulation S-T, the XBRL-related information in Exhibit 101 to this Quarterly Report on Form 10-Q is deemed not filed or part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act, is deemed not filed for purposes of section 18 of the Exchange Act, and otherwise is not subject to liability under these sections.

Exhibit 31.1

CERTIFICATION

I, Jonathan W. Painter, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the period ended October 1, 2011 of Kadant Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

   a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

   b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 9, 2011

/s/ Jonathan W. Painter
Jonathan W. Painter
Chief Executive Officer

Exhibit 31.2

CERTIFICATION

I, Thomas M. O'Brien, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the period ended October 1, 2011 of Kadant Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

   a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

   b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 9, 2011

/s/ Thomas M. O'Brien
Thomas M. O'Brien
Chief Financial Officer

Exhibit 32

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO SECTION 906
OF THE SARBANES-OXLEY ACT OF 2002**

Pursuant to 18 U.S.C. Section 1350, the undersigned, Jonathan W. Painter, Chief Executive Officer, and Thomas M. O'Brien, Chief Financial Officer, of Kadant Inc., a Delaware corporation (the "Company"), do hereby certify, to our best knowledge and belief, that:

The Quarterly Report on Form 10-Q for the period ended October 1, 2011 of the Company fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and the information contained in this Quarterly Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: November 9, 2011

/s/ Jonathan W. Painter
Jonathan W. Painter
Chief Executive Officer

/s/ Thomas M. O'Brien
Thomas M. O'Brien
Chief Financial Officer

This certification accompanies this Quarterly Report on Form 10-Q pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by such Act, be deemed filed by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Such certification will not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except to the extent that the Company specifically incorporates it by reference.