

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549**

FORM 8-K

CURRENT REPORT

**Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934**

Date of report (Date of earliest event reported): May 3, 2016

KADANT INC.

(Exact Name of Registrant as Specified in its Charter)

Delaware
(State or Other Jurisdiction
of Incorporation)

1-11406
(Commission File Number)

52-1762325
(IRS Employer
Identification No.)

One Technology Park Drive
Westford, Massachusetts
(Address of Principal Executive Offices)

01886
(Zip Code)

(978) 776-2000
Registrant's telephone number, including area code

Not Applicable
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 - Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 - Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 - Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
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KADANT INC.

Item 7.01 Regulation FD Disclosure.

On May 3, 2016, Kadant Inc. (the “Company”) will hold a webcast and conference call to discuss its financial results for the fiscal quarter ended April 2, 2016. A copy of the slides that will be presented on the webcast and discussed in the conference call is being furnished as Exhibit 99 to this Current Report on Form 8-K.

The information in this Form 8-K (including Exhibit 99) shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934 (the “Exchange Act”) or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibit

The following exhibit relating to Item 7.01 shall be deemed to be furnished and not filed.

Exhibit

No. Description of Exhibit

99 Slides to be presented by the Company on May 3, 2016.

KADANT INC.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

KADANT INC.

Date: May 3, 2016

By /s/ Michael J. McKenney
Michael J. McKenney
Senior Vice President and
Chief Financial Officer

First Quarter 2016 Business Review

Jonathan W. Painter, President & CEO

Michael J. McKenney, Senior Vice President & CFO

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Forward-Looking Statements

The following constitutes a "Safe Harbor" statement under the Private Securities Litigation Reform Act of 1995: This presentation contains forward-looking statements that involve a number of risks and uncertainties, including forward-looking statements about our expected future financial and operating performance, demand for our products, and economic and industry outlook. Our actual results may differ materially from these forward-looking statements as a result of various important factors, including those set forth under the heading "Risk Factors" in Kadant's annual report on Form 10-K for the year ended January 2, 2016 and subsequent filings with the Securities and Exchange Commission. These include risks and uncertainties relating to adverse changes in global and local economic conditions; the variability and difficulty in accurately predicting revenues from large capital equipment and systems projects; the variability and uncertainties in sales of capital equipment in China; the effect of currency fluctuations on our financial results; our customers' ability to obtain financing for capital equipment projects; changes in government regulations and policies; oriented strand board market and levels of residential construction activity; development and use of digital media; price increases or shortages of raw materials; dependence on certain suppliers; international sales and operations; disruption in production; our acquisition strategy; our internal growth strategy; competition; soundness of suppliers and customers; our effective tax rate; future restructurings; soundness of financial institutions; our debt obligations; restrictions in our credit agreement; loss of key personnel; reliance on third-party research; protection of patents and proprietary rights; failure of our information systems or breaches of data security; fluctuations in our share price; and anti-takeover provisions. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events, or otherwise.

Use of Non-GAAP Financial Measures

In addition to the financial measures prepared in accordance with generally accepted accounting principles (GAAP), we use certain non-GAAP financial measures, including increases or decreases in revenues excluding the effect of acquisitions and foreign currency translation, adjusted operating income, adjusted net income, adjusted diluted EPS, and adjusted earnings before interest, taxes, depreciation, and amortization.

A reconciliation of those numbers to the most directly comparable U.S. GAAP financial measures is shown in our 2016 first quarter earnings press release issued May 2, 2016, which is available in the Investors section of our website at www.kadant.com under the heading Recent News.

Jonathan W. Painter

President & CEO

BUSINESS REVIEW



Q1 2016 Financial Highlights

(\$ Millions, except per share amounts)	Q1 2016	Q1 2015	% CHANGE	EXCL. FX
Revenue	\$96.5	\$92.3	4.6%	8.7%
Gross Margin	45.6%	48.1%	n.m.	n.m.
Net Income ¹	\$6.9	\$6.9	-0.3%	9.0%
Adjusted EBITDA ^{1, 2}	\$13.7	\$13.4	2.5%	8.2%
Adjusted EBITDA/Revenue	14.2%	14.5%	n.m.	n.m.
Diluted EPS ¹	\$0.62	\$0.62	0.0%	9.7%
Adjusted Diluted EPS ^{1, 2}	\$0.72	\$0.63	14.3%	23.8%
Bookings	\$96.9	\$108.0	-10.3%	-6.6%

Percent change calculated using actual numbers reported in our Q1 2016 earnings release dated May 2, 2016.

¹ Net income, diluted EPS, adjusted diluted EPS, and adjusted EBITDA are from continuing operations.

² Adjusted EBITDA and adjusted diluted EPS are non-GAAP financial measures that exclude certain items as detailed in our Q1 2016 earnings release dated May 2, 2016.

FX Translation and Acquisition Impact

Q1 2016, \$ in millions except EPS	Revenue	Adjusted EPS⁴	Bookings	Parts & Consumables Revenue	Parts & Consumables Bookings
As reported	\$96.5	\$0.72	\$96.9	\$63.2	\$61.9
Growth ¹	4.6%	14.3%	-10.3%	-3.4%	-8.9%
Growth excluding FX translation ²	8.7%	23.8%	-6.6%	0.4%	-5.3%
Growth excluding FX translation and acquisitions ³	8.7%	23.8%	-6.6%	0.4%	-5.3%

1 Growth is the year-over-year percent change between the current period and the comparable prior period.

2 Represents the year-over-year percent change excluding the impact of current period versus prior period exchange rates.

3 Represents the year-over-year percent change excluding the impact of acquisitions and current period versus prior period exchange rates. Acquired businesses are classified above as Acquisitions for the first four quarters after acquisition.

4 Adjusted diluted EPS is a non-GAAP financial measure that excludes certain items as detailed in our Q1 2016 earnings press release issued May 2, 2016.

Bookings and Revenues

US\$ (millions)



* Q415 bookings were \$76 million, which included new orders of \$92 million and a booking reversal of \$16 million.

Parts and Consumables Bookings and Revenues





PAALGROUP—MANUFACTURER OF BALERS & RELATED EQUIPMENT

ACQUISITION UPDATE

Europe's Largest Supplier of Balers

- Revenue: €48 million (2015)
- Large installed base in recycling and waste management industries
- Well-established, well-managed
- Aftermarket represents 30% of revenue



Full Line of Horizontal Balers for Recycling and Waste Handling



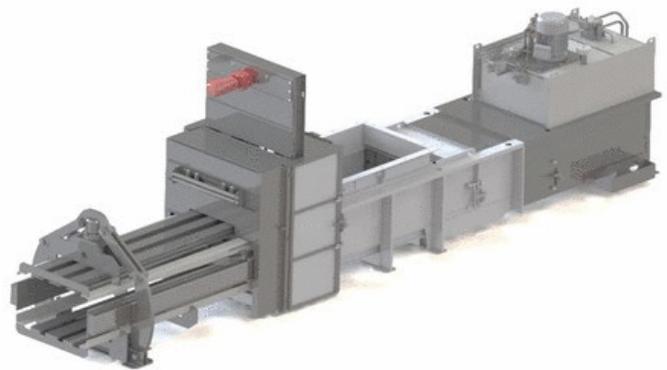
Demand Drivers for Baling Machinery

- Rising standards of living and population growth
- Shortage and cost of landfilling
- Increased recycling rates
- Environmental regulations



Fits Well With Our Acquisition Strategy and Business Model

- Technology leader with high quality products and excellent market reputation
- Addresses a critical process requirement where failure is expensive
- Innovative product roadmap to address market needs
- Stable revenue enhanced by strong aftermarket



Potential Synergies and Opportunities

- Opportunity to leverage European leadership position with Kadant's platform in North America, South America, and China
- Potential sourcing and manufacturing synergies
- Highly fragmented market allows for potential follow-on acquisitions





REGIONAL PERFORMANCE

North America Bookings and Revenues

US\$ (millions)

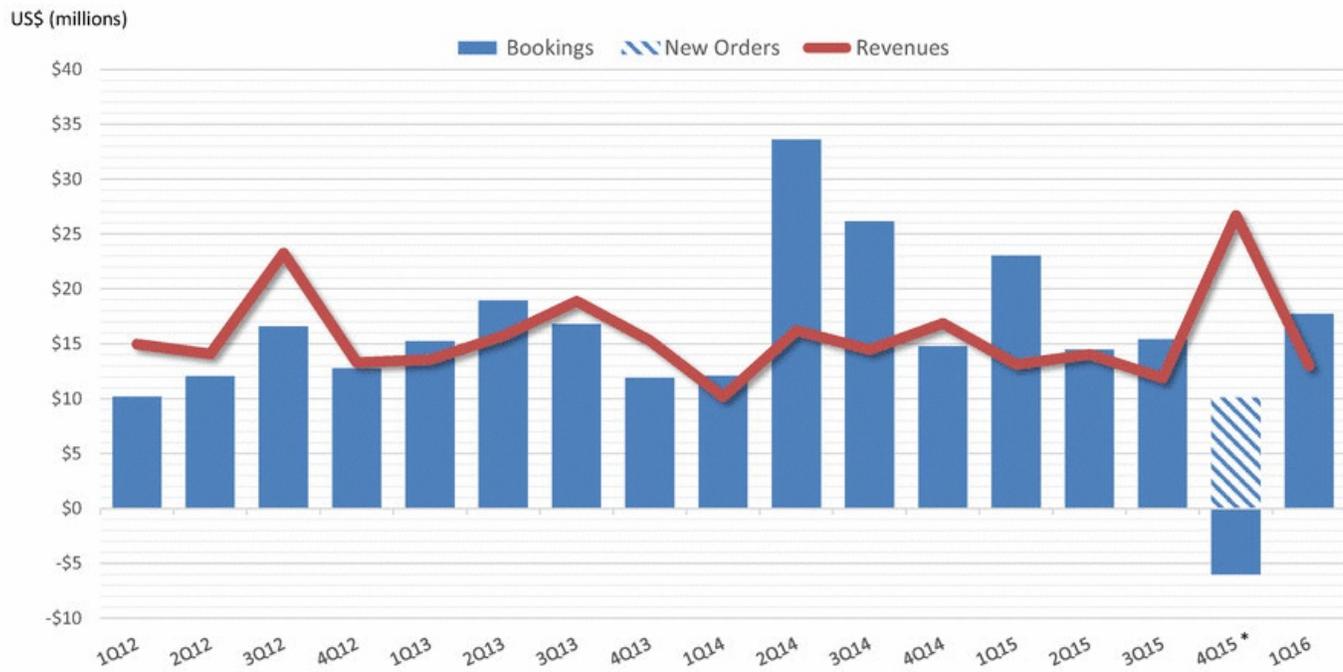


Europe Bookings and Revenues

US\$ (millions)

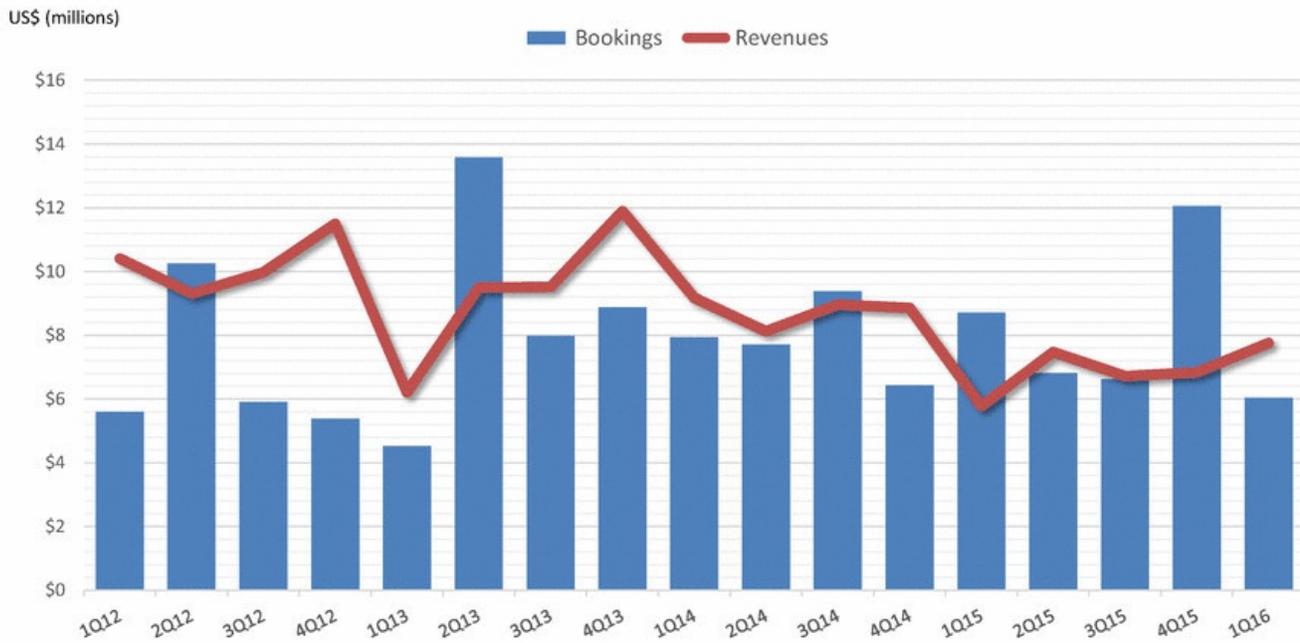


Asia Bookings and Revenues



* Q415 Asia bookings were negative \$6 million, which included new orders of \$10 million and a booking reversal of \$16 million.

Rest-of-World Bookings and Revenues



Guidance for Continuing Operations

- FY 2016 GAAP diluted EPS of \$2.75 to \$2.85
- FY 2016 adjusted diluted EPS of \$2.97 to \$3.07
- FY 2016 revenues of \$412 to \$422 million

- Q2 2016 GAAP diluted EPS of \$0.50 to \$0.53
- Q2 2016 adjusted diluted EPS of \$0.62 to \$0.65
- Q2 2016 revenues of \$103 to \$105 million

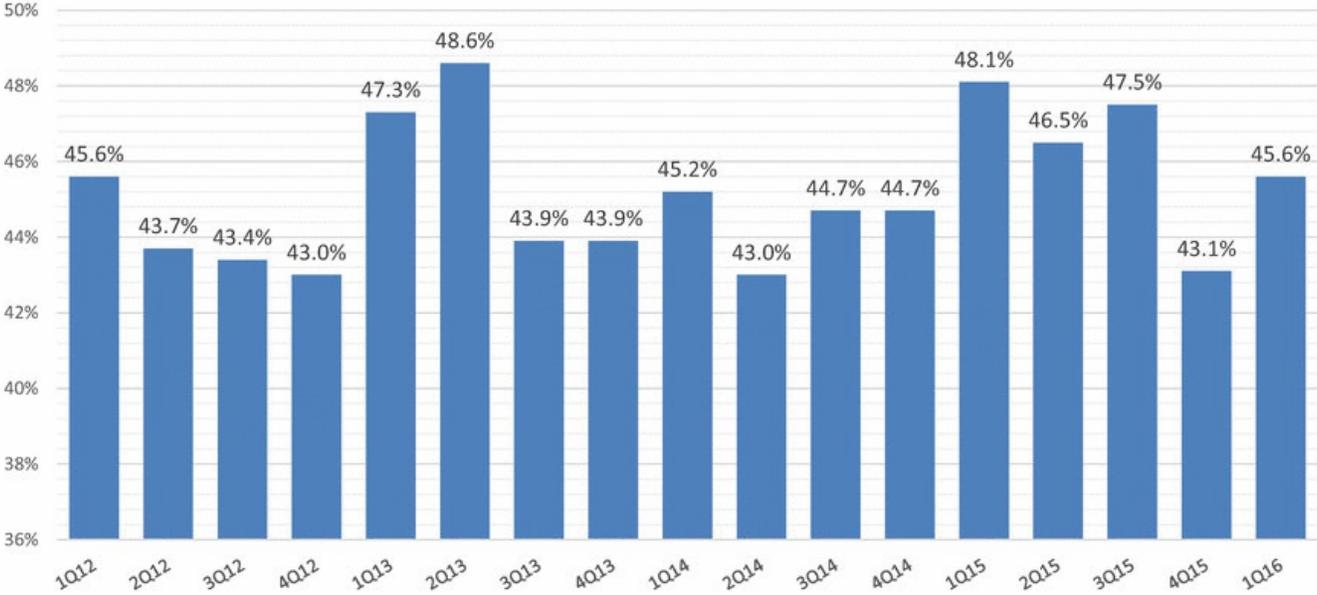
Michael J. McKenney

Senior Vice President & Chief Financial Officer

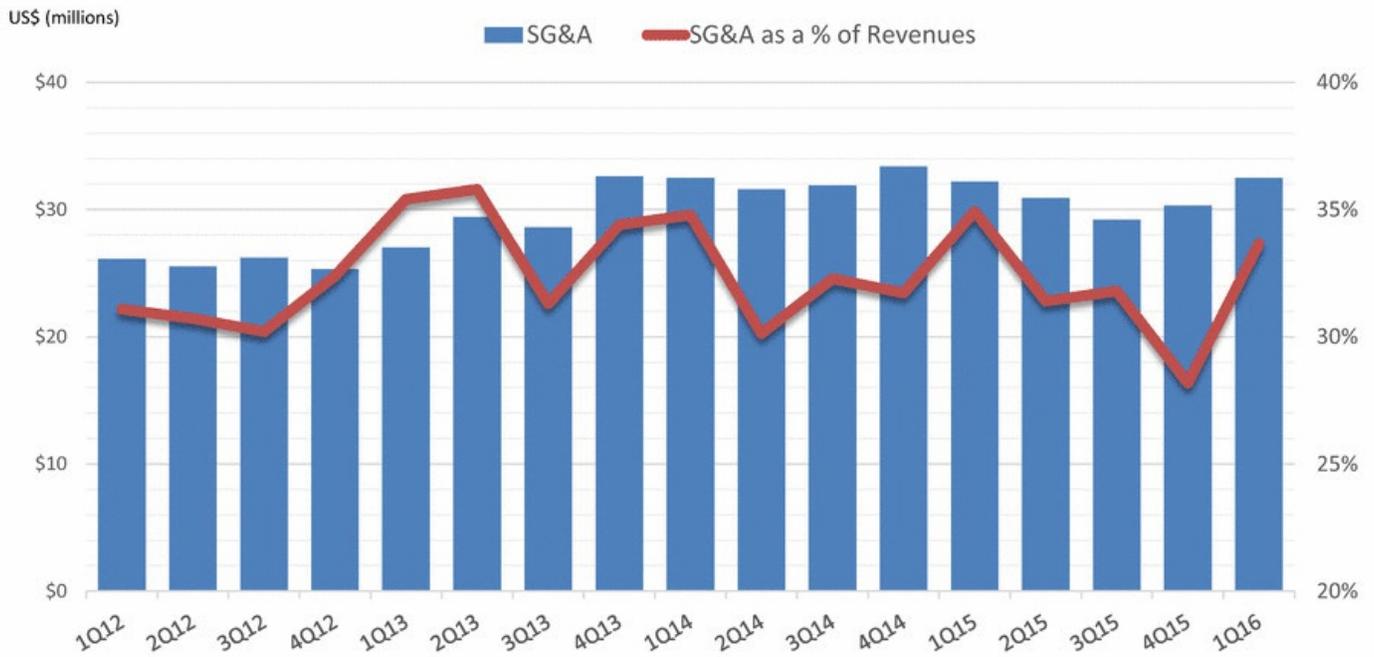
FINANCIAL REVIEW



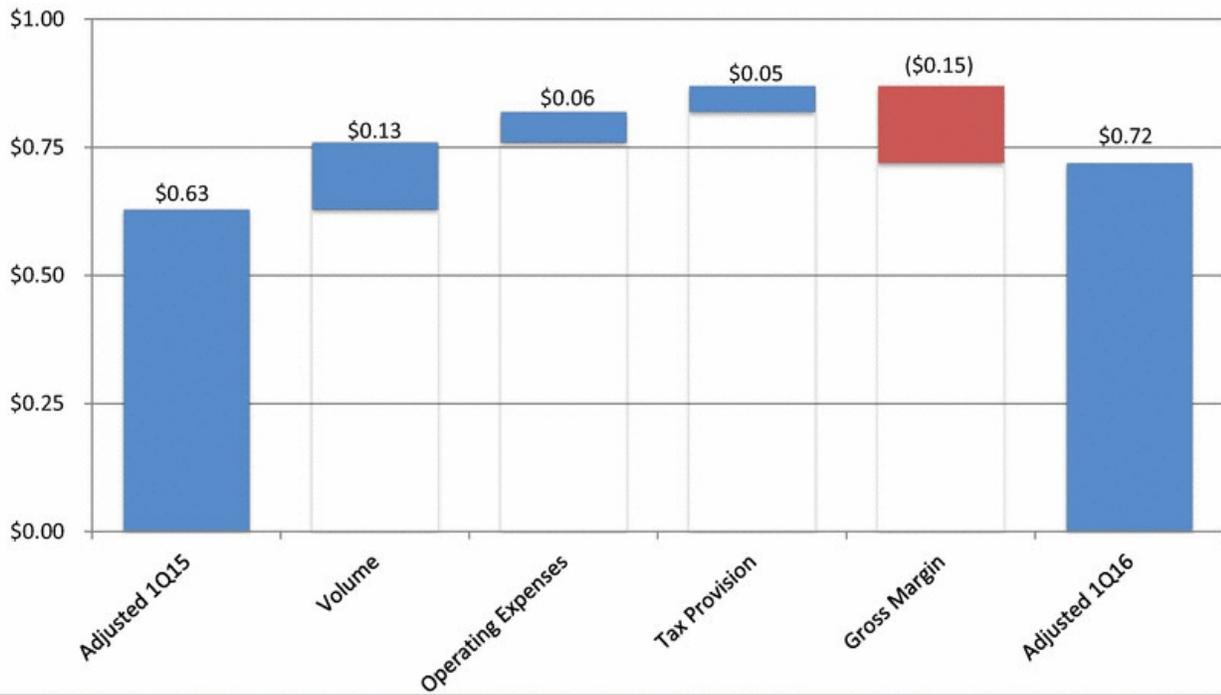
Quarterly Gross Margins



Quarterly SG&A



1Q15 to 1Q16 Adjusted Diluted EPS

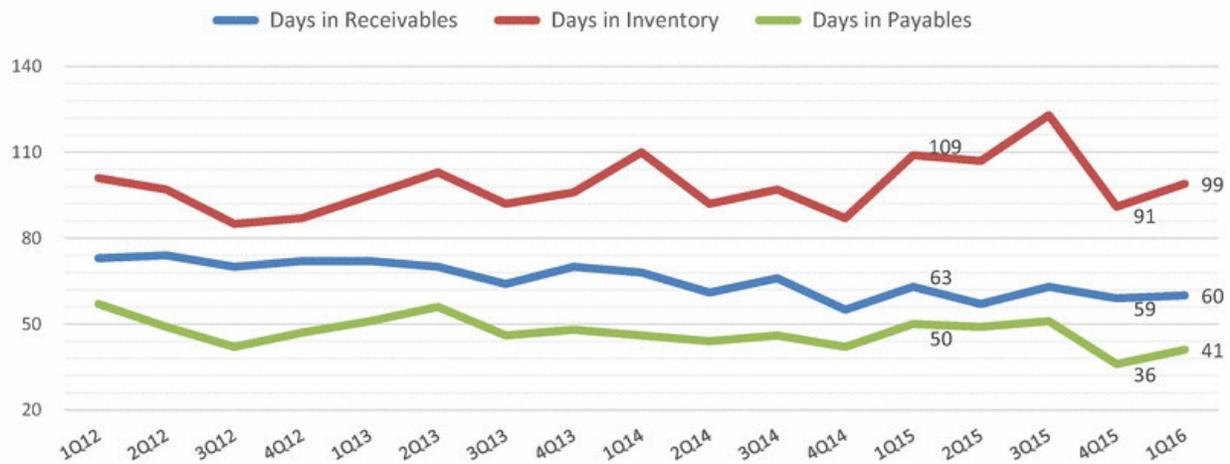


Cash Flow

(\$ Millions)	1Q16	1Q15
Income from Continuing Operations	\$7.0	\$6.9
Depreciation and Amortization	2.6	2.9
Stock-Based Compensation	1.3	1.6
Other Items	0.2	(1.6)
Change in Current Assets & Liabilities	(5.6)	(12.0)
Cash Provided by Continuing Operations	\$5.5	(\$2.2)

Key Working Capital Metrics

	1Q16	4Q15	1Q15
Days in Receivables	60	59	63
Days in Inventory	99	91	109
Days in Payables	41	36	50

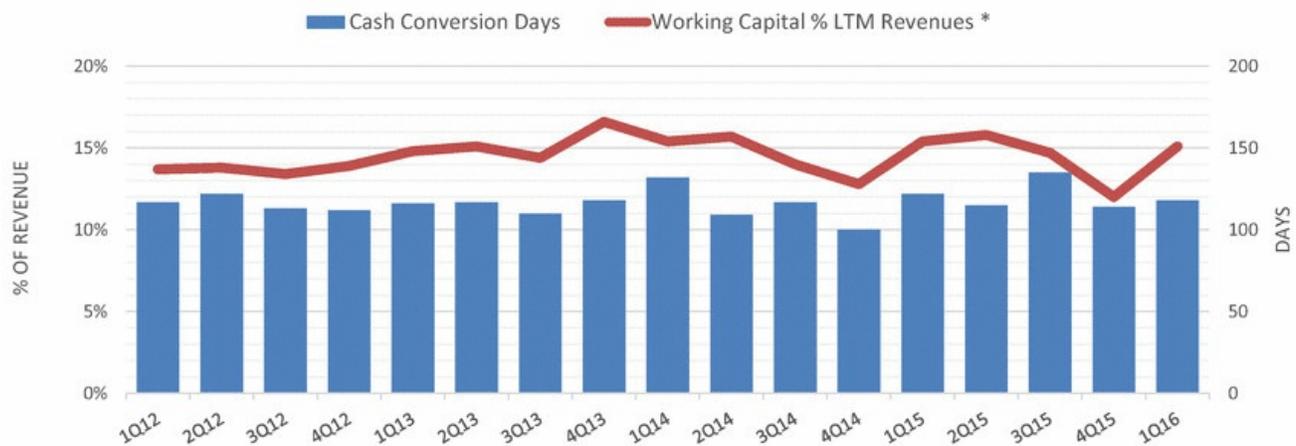


Working Capital and Cash Conversion Days

	1Q16	4Q15	1Q15
Working Capital % LTM Revenues*	15.1%	12.0%	15.4%
Cash Conversion Days**	118	114	122

*Working Capital is defined as current assets less current liabilities, excluding cash, debt, and the discontinued operation.

** Based on days in receivables plus days in inventory less days in accounts payable.

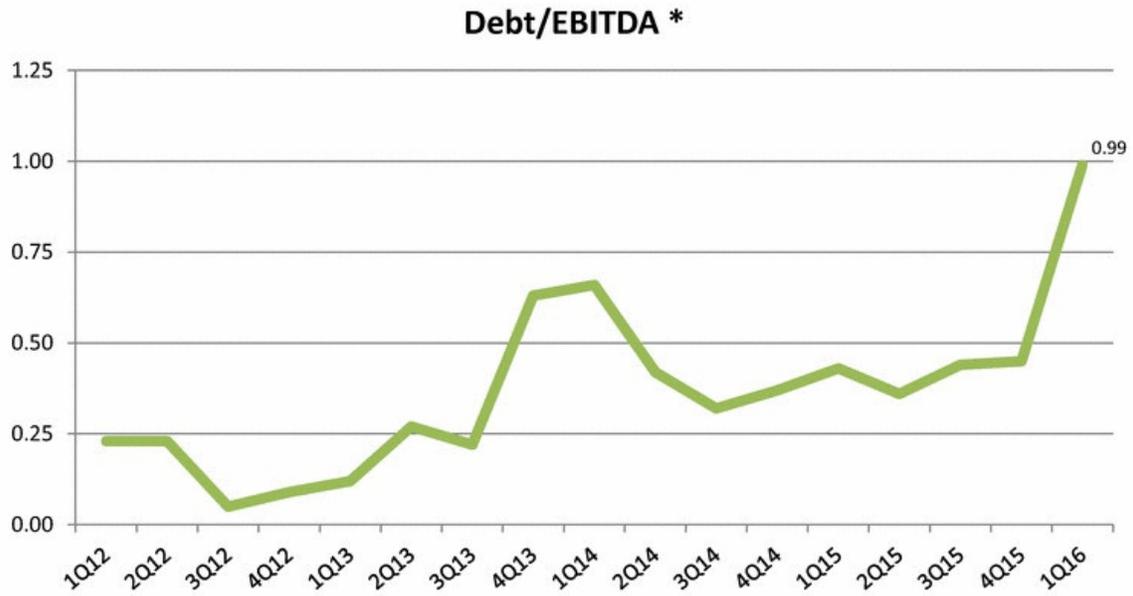


Cash and Debt

(\$ Millions)	1Q16	4Q15	1Q15
Cash, cash equivalents, and restricted cash	\$106.1	\$66.9	\$43.2
Debt	(72.2)	(31.2)	(30.7)
Net Cash	\$33.9	\$35.7	\$12.5



Leverage Ratio



* Calculated by adding or subtracting certain items, as required by our Credit Facility, from Adjusted EBITDA. Under our new Credit Facility entered into on August 3, 2012 total debt is defined as debt less domestic cash of up to \$25 million. For periods prior to 3Q12, total debt was not reduced for domestic cash.

Questions & Answers

To ask a question, please call **877-703-6107** within the U.S. or
+1-857-244-7306 outside the U.S. and reference 83375884.

Please mute the audio on your computer.

Q1 2016 Key Take-Aways

- Excellent internal revenue growth of 9% excluding FX
- Integrating PAAL to capitalize on potential synergies
- Increasing adjusted diluted EPS for FY 2016

First Quarter 2016 Business Review

Jonathan W. Painter, President & CEO

Michael J. McKenney, Senior Vice President & CFO

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